

Les LNC s'engagent à gérer les conflits potentiels et les apparences de conflits qui pourraient survenir lorsqu'ils passent des marchés avec des sociétés affiliées de son actionnaire, l'Alliance nationale pour l'énergie du Canada (ANEC), qui comprennent actuellement Fluor Government Group – Canada Inc., CH2M Hill Canada Limited, Atkins Energy Canada Group Ltd., SNC-Lavalin Inc. et Jacobs Engineering Group Inc., pour la fourniture de biens et de services.

À cette fin, les LNC demandent à leurs fournisseurs et entrepreneurs, qui ont l'intention de répondre à une demande de propositions ou à une autre activité d'approvisionnement concurrentiel, de les informer avant de présenter leur proposition, de leur intention de former une alliance, un partenariat ou une coentreprise avec un membre des sociétés affiliées à l'ANEC dans leur soumission ou de conclure des contrats de sous-traitance avec des membres des sociétés affiliées à l'ANEC en ce qui concerne les parties importantes des travaux qui leur seront attribués, s'ils sont le promoteur choisi. Cela permet aux LNC de gérer les conflits potentiels.

Liste de sociétés affiliées à l'ANEC Jacobs/ CH2M Hill:

Jacobs Government Services Company, a corporation of California

Jacobs Professional Services Inc., a corporation of Delaware

Jacobs Engineering Inc., a corporation of Delaware

Jacobs Group Australia Investments Pty Ltd., a corporation of Australia

Jacobs Australia Holdings Company Pty Ltd, a corporation of Australia

Sinclair Knight Merz Management Pty Ltd, a corporation of Australia

Jacobs Group Australia Holding Ltd, a corporation of Australia

Jacobs Group (Australia) Pty Ltd, a corporation of Australia

Aquenta Consulting Pty Ltd, a corporation of Australia

Jacobs E&C Australia PTY Ltd, a corporation of Australia

Jacobs Project Management Australia PTY Ltd, a corporation of Australia

Jacobs Architecture (Australia) Pty Ltd, a corporation of Australia

Jacobs (Thailand) Co., Ltd., a corporation Thailand

Jacobs Projects (Philippines) Inc., a corporation of the Philippines

Sinclair Knight Merz Consulting (India) Private Ltd, a corporation of India

Sinclair Knight Merz (Ireland) Ltd, a corporation of the Republic of Ireland

Sinclair Knight Merz (NZ) Holdings Ltd, a corporation of New Zealand

Sinclair Knight Merz (Kenya) Limited, a corporation of Kenya

Jacobs New Zealand Limited, a corporation of New Zealand

PT Jacobs Group Indonesia, a corporation of Indonesia

Sinclair Knight Merz International Holdings LLC, a limited liability company of Delaware

Jacobs Engineering Group Malaysia Sdn Bhd, a corporation of Malaysia

Perunding Mahir Bersatu Sdn Bhd, a corporation of Malaysia

Jacobs Engineering Services Sdn Bhd, a corporation of Malaysia

Jacobs Consulting Services Sdn. Bhd., a corporation of Malaysia

Sinclair Knight Merz (Hong Kong) Limited, a corporation of Hong Kong

Sinclair Knight Merz International (Hong Kong) Ltd, a corporation of Hong Kong

CODE International Assurance Ltd., a corporation of Nevada

CODE II International Assurance Ltd., a corporation of Vermont

Jacobs Engineering España, S.L.U., a corporation of Spain

Jacobs Luxembourg Finance Company Sarl, a corporation of Luxembourg

Jacobs Nederland Finance and Investment Company B.V., a corporation of the Netherlands

Jacobs Merrion Finance Unlimited Company, a corporation of Ireland

Jacobs Europe Holdco Limited, a corporation of England and Wales

Jacobs UK Holdings Limited, a corporation of England and Wales

Jacobs Switzerland GmbH, a corporation of Switzerland

Jacobs U.K. Limited, a corporation of England and Wales

Energy, Safety and Risk Consultants (UK) Limited, a corporation of England and Wales

Jacobs Clean Energy International Limited, a corporation of England and Wales

Jacobs Clean Energy Limited, a corporation of England and Wales

Jacobs E&C Limited, a corporation of England and Wales

Jacobs Field Services Limited, a corporation of England and Wales

L.E.S Construction Ltd, a corporation of England and Wales

HGC Constructors Private Ltd., a corporation of India

Jacobs Stobarts Ltd, a corporation of England and Wales

Jacobs Engineering U.K. Ltd, a corporation of England and Wales

Gibb Holdings Ltd., a corporation of England and Wales

Jacobs One Limited, a corporation of Scotland

Jacobs European Holdings Limited, a corporation
of England and Wales

Babtie Shaw & Morton Ltd, a corporation of Scotland

Jacobs China Limited, a Hong Kong corporation

BEAR Scotland Limited, a corporation of Scotland

Growing Concern Scotland Limited

Ringway Jacobs Limited, a corporation of England and Wales

LeighFisher U.K. Limited, a corporation of England and Wales

JacobsGIBB Limited, a corporation of England and Wales

Westminster & Earley Services Ltd, a corporation of England and Wales

Jacobs Engineering Ireland Limited, a corporation of the Republic of Ireland

Jacobs Italia, SpA, a corporation of Italy

Jacobs International Limited, a corporation of the Republic of Ireland

Jacobs Nucléaire SAS, a corporation of France

Jacobs Brazil Limited Inc. a corporation of Texas

JEG Acquisition Company Limited, a corporation of England and Wales

AWE Management Limited, a corporation of England and Wales

Jacobs Puerto Rico Inc., a corporation of Puerto Rico

Jacobs Holdings Singapore Pte. Limited., a corporation of Singapore

Jacobs International Consultants Pte Ltd. a corporation of Singapore

Jacobs Consultancy Canada Inc., a corporation of Canada

Jacobs Advisers Inc., a corporation of California

Jacobs Civil Consultants Inc., a corporation of New York

Jacobs Technology Inc., a corporation of Tennessee

Buffalo Group LLC, a limited liability company of Delaware

Federal Network Systems LLC, a limited liability company of Delaware

Jacobs Australia Pty limited, a corporation of Australia

Jacobs Telecommunications, Inc., a corporation of New Jersey

The KeyW Holding Corporation, a corporation of Maryland

The KeyW Corporation, a corporation of Maryland

Automotive Testing Operations, LLC, a limited liability company of Delaware

Hanford Progress EcoPartners, LLC, a limited liability company of Delaware

Jacobs Engineering New York Inc., a corporation of New York

Iffland Kavanagh Waterbury, P.L.L.C., a limited liability company of New York

Jacobs Project Management Co., a corporation Delaware

Sverdrup Hydro Projects, Inc., a corporation of Missouri

JE Associates, Inc., a corporation of Missouri

Jacobs Engineering Company, a corporation of California

Bechtel Jacobs Company LLC, a limited liability company of Delaware

LeighFisher Inc., a corporation of Delaware

LeighFisher Canada Inc., a corporation of Canada

LeighFisher Ecuador S.A., a corporation of Ecuador.

LeighFisher Holdings Ltd. a corporation of England and Wales

LeighFisher Ltd., a corporation of England and Wales

LeighFisher India Private Ltd., a corporation of India

KlingStubbins Inc., a corporation of Delaware

Sverdrup Asia Limited, a corporation of India

Jacobs Engineering and Construction (Thailand) Limited, a corporation of Thailand

Mission Support & Test Services, LLC, a limited liability company of Delaware

CH2M HILL Companies, Ltd., a corporation of Delaware

CH2M HILL, Inc., a corporation of Florida

CH2M HILL New York, Inc., a corporation of New York

Halcrow, Inc., a corporation of Delaware

CH2M HILL Constructors, Inc., a corporation of Delaware

CH2M Facility Support Services, LLC, a limited liability company of Delaware

CH2M HILL Plateau Remediation Company, a corporation of Washington

CH2M HILL International, Ltd., a corporation of Delaware

CH2M HILL International Engineering, Inc., a corporation of Delaware

CH2M HILL One Limited, a corporation of the United Kingdom

CH2M HILL Holdings Limited, a corporation of the United Kingdom

CH2M HILL Europe Limited, a corporation of the United Kingdom

Halcrow Holdings Limited, a corporation of the United Kingdom

Halcrow Consulting Limited, a corporation of the United Kingdom

Halcrow Group Limited, a corporation of the United Kingdom

Halcrow International Limited, a corporation of the United Kingdom

CHNG B.V., a corporation of the Netherlands

CH2M HILL Netherlands Holding B.V., a corporation of the Netherlands

CH2M HILL Canada Limited, a corporation of Canada

CH2M HILL International B.V., a corporation of the Netherlands

CH2M HILL Singapore Pte. Ltd., a corporation of Singapore

CH2M HILL International Services, Inc., a corporation of Oregon

Operations Management International, Inc., a corporation of California

CH2M HILL Global, Inc., a corporation of Delaware

CH2M HILL E&C, Inc., a corporation of Delaware

CH2M HILL Engineers, Inc., a corporation of Delaware

CH2M HILL Puerto Rico, Inc., a corporation of Delaware

LG Constructors Inc., a corporation of Delaware

CH2M HILL Constructors International, Inc., a corporation of Delaware

PA Holdings Limited, a corporation of the United Kingdom

Atkins

ATK Energy EU Limited

ATK Energy EU Services Limited

Atkins ATK Limited

Atkins ATK Investments Limited

Atkins Bennett (Holdings) Limited

Atkins Bennett Limited

Atkins Consultants Limited

Atkins Consultancy Services Limited

Atkins International Holdings Limited

Atkins Investments UK Limited

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Atkins Limited

Atkins MSL Engineering Limited

Atkins Pension Trustee Limited

Atkins Rail Limited

Broomco (985) Limited

Confab Limited

Edaroth Limited

Faithful+Gould (Holdings) Limited

Faithful+Gould Limited

Interfleet Holdings Limited

Kins Holdings Limited

Parfab Limited

SNC-Lavalin Co. Ltd.

SNC-Lavalin (GB) Limited

SNC-Lavalin (GB) Holdings Limited

SNC-Lavalin Rail & Transit Limited

SNC-Lavalin Rail & Transit Verification
Limited

SNC-Lavalin Transport Advisory Limited

SNC-Lavalin UK Limited

SNC-Lavalin UK Holding Limited

WS Atkins (No. 3 Trustees) Limited

WS Atkins (Trustees) Limited

WS Atkins (UK Holdings) Limited

WS Atkins International Limited

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WS Atkins Limited

WS Atkins Quest Trustee Limited

SNC Lavalin

Atkins China Ltd

Atkins Danmark A/S

Atkins International Holdings Limited

Atkins Ltd

Atkins North America Inc.

Atkins Nuclear Secured Holdings Corp

Atkins Renewable Resources Corporation

Atkins US Holdings Inc.

Candu Energy Inc

Faithful Gould Inc

Faithful Gould Ltd

Faithful Gould Saudi Arabia Ltd

InPower BC General Partnership

Kentz Canada Holdings Limited

Kentz Corporation Limited

Kentz Pty Ltd.

Linxon Gulf LLC

Linxon India Private Limited

Linxon PVT Ltd

Linxon Sweden Ltd

Linxon Switzerland Ltd

Linxon UK Ltd

Protrans BC Operations Ltd

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Saudia Arabian Kentz Company LLC

SNC Lavalin (GB) Holdings Ltd

SNC Lavalin (GB) Ltd

SNC Lavalin (Guernsey) Holdings Ltd.

SNC-Lavalin Algérie EURL (Algeria)

SNC-Lavalin Arabia LLC (Saudi Arabia)

SNC-Lavalin ATP Inc. (Canada)

SNC-Lavalin Australia Pty. Ltd. (Australia)

SNC-Lavalin Capital Inc. (Canada)

SNC-Lavalin Columbia S.A.S

SNC-Lavalin Construction Inc.

SNC-Lavalin Construction (Ontario) Inc. (Canada)

SNC-Lavalin Constructors Inc.

SNC-Lavalin Constructors International Inc.

SNC-Lavalin Constructors (Pacific) Inc.

SNC-Lavalin Engineering India Private Limited (India)

SNC-Lavalin Engineers & Contractors, Inc.

SNC-Lavalin Europe B.V.

SNC-Lavalin GEM Ontario Inc.

SNC-Lavalin GEM Quebec Inc.

SNC-Lavalin Highway Holdings Inc.

SNC-Lavalin Inc. (Canada)

SNC-Lavalin International Inc. (Canada)

SNC-Lavalin International S.A.S.

SNC-Lavalin Investments Inc.

SNC-Lavalin Major Projects Inc.

SNC-Lavalin Nuclear Inc. (Canada)

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SNC-Lavalin Operations & Maintenance Inc. (Canada)

SNC-Lavalin Perú S.A. (Peru)

SNC-Lavalin Polska Sp. Zo.o. (Poland)

SNC-Lavalin Projectos Industriais Ltda.

SNC-Lavalin Rail and Transit Ltd

SNC-Lavalin Romania S.A. (Romania)

SNC-Lavalin Stavibel Inc.

SNC-Lavalin UK Limited (United Kingdom)

The Atkins North America Holdings Corporation

The SNC-Lavalin Corporation

TransitNEXT General Partnership

WS Atkins International Ltd

WS Atkins LTD (previously WS Atkins plc)

407 East Development Group General Partnership

407 International Inc

Crosslinx Transit Solutions General Partnership

Rideau Transit Group General Partnership

Signature on the Saint-Laurent Group General Partnership

TC Dome S.A.S

Canadian National Energy Alliance Ltd

Central Plateau Cleanup Company LLC

Comprehensive Decommissioning International LLC

407 East Construction General Partnership

Crosslinx Transit Solutions Constructors G.P

NouvLR General Partnership

Signature on the Saint Lawrence Construction General Partnership

SLN Aecon JV (includes but not exclusive to CanAtom, Shoreline)

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SNC-Dragados-Pennecon G.P

Myah Tipaza S.p.A

Shariket Kahraba Hadjret En Nouss S.p.A

SNC-Lavalin Infrastructure Partners LP

Flour

I American Equipment Company, Inc .

II AMECO PANAMA S.A.

II AMECO Services Inc.

II AMECO COLOMBIA S.A.S.

II Ameco Services, S. de R.L. de C.V.

II American Construction Equipment Company, Inc.

III AMECO Holdings, Inc.

IV AMECO Caribbean, Inc.

V Ameco Inc.

IV Ameco Equipment Services, Inc.

V Servitrade Servicios, Inverimento

IV AMECO Project Services, Inc.

IV Ameco Pty Ltd.

IV Ameco Services, S. de R.L. de C.V.

IV Maquinaria Ameco Guatemala, Limitada

IV Servitrade Servicios, Inverimento

III Ameco Services, S. de R.L. de C.V.

II Palmetto Seed Capital Ltd. Partnership

I Fluor Constructors International, Inc .

II Fluor Constructors Canada Ltd.

III SSLP/FCCL JV

II Fluor Management and Technical Services, Inc.

II Servicios de Construccion del Pacifico, Inc.

I Fluor Enterprises, Inc .

II 202 Maintenance Services, LLC

II AMECODISC, LLC

II American Bridge/Fluor Enterprises

II BNA Constructors USA JV

II Brady-Fluor, LLC

II Connect 202 Partners, LLC

II Cavendish Fluor Partnership Limited

II Cibolo Creek Infrastructure Joint Venture

II ConOps Industrial Ltd

III 684033 N.B Ltd.

III Pro-V/ConOps JV

II Colorado River Constructors JV

II Daniel International Corporation

III Fluor Daniel Engineering, Inc.

III Fluor Management Company L.P.

II DAX Industries, Inc.

II Dean / Fluor, LLC

II Denver Transit Holdings, LLC

III Denver Transit Partners, LLC

II Denver Transit Operators, LLC

II Denver Transit Systems, LLC

II Denver Transit Constructors, LLC

II Efdee Connecticut Architects, Inc.

III Industrial Services France SAS

II Efdee Engineering Professional Corporation

II Efdee Mississippi Architects, A Professional

II Efdee New York Engineers & Architects

II Encee Architecture Services, P.C.

II ESSI, LLC

II Evergreen Equipment and Personnel Leasing, Inc.

II FCI/Fluor/Parsons, a Joint Venture

II FD Architects & Engineers Corporation

II FDEE Consulting, Inc.

II FDHM, Inc.

II FHdB, LLC

III Fluor Brasil Ltda.

III Fluor Brasil Servicos de Engenharia Ltda

II Fluor A&E Services, Inc.

II Fluor Alaska, Inc.

II Fluor Americas, Inc.

II Fluor Australia Pty Ltd

III Giovenco Industries (AUST) Pty Limited

IV Giovenco Industrial Services Pty Ltd

IV Giovenco/Insulations International

IV Giovenco/Insulations International JV Unit Trust

IV MGJV Pty Ltd

III Fluor Construction Services Pty Ltd.

III Fluor Global Services Australia Pty Ltd

III Fluor Power Services Pty Ltd

III Fluor Rail Services Pty Ltd

III Fluor-SKM Iron Ore Joint Venture

III JGC Fluor Kitmat LNG Project JV

III Karratha Engineering Services Pty Ltd

III PT Signet Indonesia

III Signet Holdings Pty Ltd

IV PT Signet Indonesia

IV Signet Engineering Pty Ltd

III Stork Technical Services Holding Australia Pty Ltd

IV Giovenco Industries (AUST) Trust

IV Stork Technical Services Australia

V Stork GOAL JV Pty Ltd.

III TRS Staffing Solutions (Australia)

II Fluor Boke, Inc.

II Fluor BNA O&M USA LLC

III Fluor BNA O&M GP Inc.

II Fluor Brasil Ltda

III Fluor Engenharia s Projectos S.A.

II Fluor Brasil Servicos de Engenharia Ltda

II Fluor Canada Ltd.

III B.C. Mining Joint Venture

III Fluor BNA Holdco Inc.

IV Fluor BNA GP Inc.

V Bridging North America Holding Corporation

III Fluor BNA O&M CP Inc.

IV BNA O&M General Partnership

III Fluor Daniel International Services Inc.

III Fluor Engineering Solutions Ltd.

III Fluor WEP Holdings Inc.

IV Windsor Essex Mobility Group GP

III JGC Fluor BC Joint Venture

III Parkway Infrastructure Constructors

III TRS Staffing Solutions (Canada) Inc.

III Wright Engineers (Chile) Limitada

III Wright Engineers Limitada Peru

II Fluor Cebu, Inc.

II Fluor Chile, Inc.

III Ameco Chile S.A.

III Fluor Chile Ingenieria y Construccion S.A.

IV CEJV Ingenieria Y Construccion Limitada

IV Fluor Techint SRL Construccion y Servicios

III Ingenieria y Construcciones Fluor Daniel Chile Limitada

II Fluor Colombia Limited

II Fluor ConOps Limited

II Fluor Daniel (Japan) Inc.

II Fluor Daniel (Malaysia) Sdn. Bhd.

III Technip-Fluor JV
II Fluor Daniel Caribbean, Inc.
III Duke/ Fluor Daniel Caribbean S.E.
III Fluor Craft Services, Inc.
III Fluor Daniel International (Malaysia)
III Fluor Daniel Maintenance Services, Inc.
III Fluor Daniel Services Corporation
III Fluor Facility & Plant Services, Inc.
II Fluor Daniel China, Inc.
II Fluor Daniel China Services, Inc.
II Fluor Daniel Coal Services International, Inc.
III Duke/Fluor Daniel International
IV Duke/Fluor Daniel Caribbean, S.E.
III Duke/Fluor Daniel LLC
II Fluor Daniel Construction Company
II Fluor Daniel Development Corporation
III Crown Energy Company
III FBT Services, Inc.
III Fluor Daniel Modesto, Inc.
IV Fluor Services LLC
IV Wilmore/Fluor Modesto LLC
II Fluor Daniel Eastern, Inc.
III Fluor Kazakhstan LLC
III P.T. Fluor Daniel Indonesia
IV PT. MITRA BERSAMA ENGINEERING

V. PT Singgar Mulia

II Fluor Daniel Engineers & Constructors, Inc.

III Fluor (China) Engineering and Construction Co. Ltd.

II Fluor Daniel Engineers & Constructors, Ltd.

III CGF Projects Ghana Limited

III Technip-Fluor JV (owned by FDE&CL Singapore

II Fluor Daniel Engineers & Consultants Ltd.

III JGC Fluor Mocambique, Lda

III Fluor Daniel India Private Limited

III Fluor Mocambique, Limitada

II Fluor Daniel Espana, S.A.

III Fluor Arabia Limited

IV WorleyParsons Arabia Limited Fluor

II Fluor Daniel Eurasia, Inc.

III Sakhalin Neftegas Technology

II Fluor Engenharia e Projectos S.A.

II Fluor Europe B.V.

III AG&P Fluor Joint Venture Company, Inc

III Fluor B.V.

IV Fluor Consultants B.V.

V Fluor Project Services B.V

IV Fluor Infrastructure B.V.

V Fluor A27/A1 B.V.

VI 3Angle EPCM V.O.F.

V 3Angle B.V.

V Infrspeed Holdings B.V.

V IXAS Gaasperdammerweg B.V.

V IXAS Zuid-Oost B.V.

V Poort van Den Bosch B.V.

V Poort van Den Bosch V.O.F.

V ZuidPlus V.O.F.

IV Stork Holding B.V.

V Stork B.V.

VI Koninklijke Machinefabriek Stork B.V.

VI SFS 007.298.633 Pty Limited

VI Stork Technical Services HOLDCO B.V.

VII Stork Technical Services (Holdings) B.V

VIII Cooperheat Franchising B.V.

IX Cooperheat Saudi Arabia Company Ltd

IX Stork Technical Services New Zealand

IX Tabarca Consortium

VIII Corrosion Inspection & Integrity Services Sdn Bhd

VIII Stork Asset Management Consultancy B.V.

VIII Stork Caspian LLC

VIII Stork Gear & Services B.V.

IX Stork Gear & Services Asia Pte Ltd

VIII Stork German Holding GmbH

IX Stork Getriebe & Services GmbH

IX Stork Technical Services GmbH

VIII Stork Intellectual Property B.V.

VIII Stork International B.V.

IX Rash Inversiones 2007 S.L

X Mecanicos Asociados S.A.S.

XI Consorcio Generation P135 MASA-VEPICA

XI Consorcio Group Stork

XI Consorcio KGM JV

XI Consorcio MASATEC POWER JV

XI Consorcio Stork Y Masa JV

XI Consorcio Turnaround Alliance JV

XI Pipeline Maintenance Alliancne JV

XI Stork Peru S.A.S.

XII Consorcio MSC JV

XII Consorcio Stork - TMI Peru

IX Stork Mechanical Works and Maintenance Co.

IX Stork Technical Services Belgium N.V.

IX Stork Technical Services Sadaf LLC

IX Wescon (B) Snd Bhd

VIII Stork Mechanical Works and Maintenance Co. K.S.C.C.

VIII Stork Nederland B.V.

IX AJS V.O.F.

IX DSC Maintenance V.O.F.

IX GLT-Plus V.O.F.

IX Istimewa Electrotechniek B.V.

X Infra Combinatie Zuid-West

X Mourik Istimewa Combinatie V.O.F.

IX N2ES V.O.F.

IX S-M V.O.F.

VIII Stork Peru S.A.C.

VIII Stork Power Services & Technology Beijing Limited

VIII Stork Power Services B.V.

IX Stork Integrated Solutions B.V.

X Stork Power Services OOO

X Stork Power Services USA Holding Inc.

X Stork H&E Turbo Blading Inc.

X Stork Technical Services USA Inc.

VIII Stork Technical Services (STS) Ltd

IX Cooperheat GmbH

X Thermoprozess Cooperheat GmbH

VIII Stork Technical Services Beheer B.V.

VIII Stork Technical Services Belgium N.V.

VIII Stork Technical Services Malaysia Sdn.

VIII Stork Technical Services Sadaf LLC

VIII Stork Technical Services Saudi Arabia Co.

VIII Stork Technical Services UK Limited

VIII Stork Thermeq B. V.

IX Stork Power Services OOO

VIII Stork TS Holdings Limited

VIII Stork Turbo Blading B.V.

VIII Stork Turbo Service B V.

IX Stork Oryx Turbo Machinery Services LLC

VIII Wescon International B.V.

VII Stork TS Holdings Limited

VIII Stork TS UK Limited

IX AAR 2007 Limited

X Stork Technical Services (Holdings) Limited

XI Stork Technical Services (RBG) Limited

XII RBG Kazakhstan LLP

XII Stork Cooperheat Bahrain SPC

XII Stork International Limited

XII Stork Technical Services International

XIII Elgin RBG (Pty) Limited

XIII Stork Technical Services International South Africa

XIII Stork Technical Services Trinidad and Tobago LTD

XII Stork Technical Services Trinidad and Tobago LTD

XIII Stork Elecon Ltd

IX Stork Technical Services (Holdings)

VI Wescon (B) Sdn Bhd

IV TRS Staffing Solutions B.V.

III Fluor Daniel E&C LLC

III Fluor Engineering N.V.

III Fluor Finance International B.V./S.a.r.l.

III Fluor Island ehf.

III Fluor S.A.

III Fluor Spain Holding S. L.

IV Fluor Plant Engineering, S.A.

IV Technical Resource Solutions, S.L.

III TRS Consultants JLT

IV TRS Staffing Solutions Mozambique,

II Fluor Daniel Global Limited

III Fluor Daniel Global Services Limited

II Fluor Daniel Holdings, Inc.

III Fluor Central Asia LLP

III Fluor Daniel Holdings (Botswana) (Pty)

III Fluor Daniel Holdings Canada Inc.

IV Supreme Modular Fabrication Inc.

III Fluor Investments LLC

III Fluor Mocambique, Limitada

III Fluor Services LLC

III Fluor Uganda Engineering and Construction Limited

III Fluor-Habboush International Limited

III FWPJV Limited

IV KPJV Limited

III Najmat Al-Sabah for General Services

III Qatar National Facility Services

II Fluor Daniel Illinois, Inc.

III Duke/Fluor Daniel

III D/FD Operating Services LLC

II Fluor Daniel India, Inc.

II Fluor Daniel International Services Inc.

II Fluor Daniel Latin America, Inc.

III Grupo Empresarial Alvica, S.A.
IV Grupo Alvica SCS
III Servicios Cuyuni, E.T.T., C.A.
II Fluor Daniel Mexico S.A.
III ICA-Fluor Daniel, S. de R.L. de C.V.
IV ICA Fluor Servicios Gerenciales, S.A.
V ICA Fluor Operaciones, S.A. de C.V.
VI Desarrolladora De Etileno, S. DE R.L. de C.V
VI. Etileno XXI Contractors SAPI
VI Etileno XXI Services B.V.
VI ICA Stork S. de R.L. de C.V.
VI ICA Fluor Petroquimica S.A. de C.V.
VII ICA Stork, S. de C.V.
IV ICA Fluor Servicios Operativos S.A.
IV IF Proyectos, S.A.
IV IFD Servicios de Ingenieria S.A. de C.V.
V ICA Fluor Servicios Operativos S.A. de
IV Industria Del Hierro S.A. de C.V.
V ICA Fluor Petroquimica S.A. de C.V.
III IFD Servicios de Ingenieria S.A. de
IV.-Industria Del Hierro S.A. de C.V.
III TRS International Group, S. de R.L.
III TRS Staffing Solutions, S. de R.L. de
II Fluor Daniel Mining & Metals, Ltd.
III Ameco Chile S.A.

III Empresa Constructora Fluor Salva SGO

III Fluor Chile Ingenieria y Construccion S.A.

IV CEJV Ingenieria Y Construccion Limitada

III Ingenieria y Construcciones Fluor

II Fluor Daniel Overseas, Inc.

III Fluor Uganda Engineering and Construction Limited

III PFD International LLC

II Fluor Daniel P.R.C., Ltd.

II Fluor Daniel Pacific, Inc.

III Fluor Daniel-AMEC Philippines, Inc.

II Fluor Daniel Pulp & Paper, Inc.

II Fluor Daniel South America Limited

III AMECO Peru S.R.L.

II Fluor Daniel Technical Services, Inc.

II Fluor Daniel Venture Group, Inc.

III Fluor Daniel Asia, Inc.

IV Duke/Fluor Daniel International Services

V Duke/Fluor Daniel Caribbean, S.E.

IV P.T. Fluor Daniel Indonesia

V Fluor Aker Solutions Indonesia JV

V P.T. MITRA BERSAMA ENGINEERING

VI PT Singgar Mulia

IV P.T. Nusantara Power Services

III Soli-Flo LLC

IV Soli-Flo, Inc.

V Soli-Flo Material Transfer, L.P.

V Soli-Flo Partners, L.P.

III Soli-Flo Material Transfer, L.P.

III Soli-Flo Partners, L.P.

III Springfield Resource Recovery, Inc.

IV Springfield Resource Recovery Limited Partnership

III Springfield Resource Recovery Limited

II Fluor Daniel, a Professional Architectural

II Fluor Daniel, Inc. Philippines

II Fluor Engineering Corporation

II Fluor Enterprises Group, Inc.

II Fluor Federal Global Projects, Inc.

II Fluor Federal Services NWS, Inc.

II Fluor Federal Services, Inc.

III Fluor Energy Technology Services, LLC

III Fluor Federal Petroleum Operations, LLC

III Fluor Federal, Inc.

III Fluor Idaho, LLC

III Fluor Marine Propulsion, LLC

III Fluor-BWXT Portsmouth LLC

III Fluor/Westinghouse Liquid Waste Services, LLC

III Mid-America Conversion Services, LLC

III Nuclear Production One, LLC

III Savannah River Nuclear Solutions, LLC

II Fluor Federal Services, LLC

II Fluor Federal Solutions, LLC

III Rock Island Integrated Services

II Fluor Fernald, Inc.

III Fluor Environmental Resources Management

II Fluor Finance U.S., Inc.

II Fluor Flatiron Balfour Beatty Dragados DBJV

II Fluor GmbH

III Arbeitsgemeinschaft BAB A 8 Ausbau

II Fluor Government Group International, Inc.

III Canadian National Energy Alliance Ltd

III Fluor Intercontinental Arabian Peninsula LLC

II Fluor Guinea, Inc.

II Fluor Hanford, Inc.

II Fluor Heavy Civil, LLC

II Fluor Industrial Services Canada Inc.

III Fluor Driver Inc.

II Fluor Industrial Services, Inc.

II Fluor Intercontinental, Inc.

III Dominican Republic Combined Cycle, LLC

III FIID LLC

III Fluor AMEC II, LLC

III Fluor Daniel Nigeria Limited

III Fluor Government Group ? Canada, Inc.

IV ATCO ? Fluor Support Solutions Ltd

IV Canadian National Energy Alliance Ltd

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III Fluor Intercontinental Arabian Peninsula LLC
III Fluor Intercontinental Germany GmbH
III FLUOR M Ltd
III Greenville Technical Services Inc
III Grupo Alvica SCS
III NWKC LLC
II Fluor International Limited
III COOEC-Fluor Heavy Industries Co., Ltd
III Fluor Industrial Services Limited
IV CSP EG S.L.
IV Energy Resourcing Limited
III Fluor Limited
IV FDH JV KNPC AZRP/ZOR
IV FDH JV KNPC CFP
IV Fluor Pension Trustee Limited
IV FPMM, XXK (FPMM, LLC)
V Mongolian National Facility Services
III Fluor Ocean Services Limited
III Fluor Projects Limited
III PFD (UK) Limited
III TRS Staffing Solutions Limited
II Fluor International, Inc.
III Fluor Mideast Limited
III Iraq Construction Ltd.
I Iraq Water General Contracting Company L.L.C.

II Fluor Ireland Limited

III TRS Staffing Solutions Limited

II Fluor Kazakhstan Inc.

II Fluor Maintenance Services, Inc.

II Fluor Mediterranean, Inc.

II Fluor Mideast Limited

II Fluor Mining and Minerals France, Inc.

II Fluor NE, Inc.

III ADP Marshall Contractors, Inc.

III ADP/FD of Nevada, Inc.

III M&W/Marshall, a Joint Venture

II Fluor Nuclear Services

II Fluor Oak Ridge, LLC

II Fluor Projects, Inc.

II Fluor Real Estate Services, Inc.

II Fluor Rovuma, Inc.

II Fluor Scaffolding, Inc.

II Fluor Services International, Inc.

II Fluor Spain Holdings S.L.

III Fluor Plant Engineering, S.A.

III Fluor Technical Resource Solutions, S.L.

II Fluor SPN, Inc.

II Fluor Supply Chain Solutions B.V.

II Fluor Supply Chain Solutions LLC

III Acqyre B.V.

III Fluor Supply Chain Solutions Singapore Pte. Ltd.

III IT Development Centre B.V.

II Fluor/Technip Integrated JV

II Fluor Technologies Corporation

II Fluor Texas, Inc.

III KazakhNefteGasServis LLP

II Fluor US Services, Inc.

II Fluor- Brady, LLC

II Fluor-Lane, LLC

II Fluor-Lane 95, LLC

II Fluor-Lane South Carolina, LLC

II Fluor - United Asheville, LLC

II FM Operating Services, LLC

II FMC Holding Company LLC

III Fluor Management Company L.P.

II Fru-Con/Fluor Daniel Joint Venture

II Global Project Execution, Inc.

II GLX Constructors, an unincorporated joint venture

II Goar, Allison & Associates, LLC

II Indo-Mauritian Affiliates Limited

III Fluor Daniel India Private Limited

II Infrastructure Civil Equipment, LLC

II Integrated Solutions France, Inc.

II Integrated Solutions Services, Inc.

II JGC/FEI Joint Venture

II JGC/Fluor JV

II Lone Star Infrastructure, LLC

II Lone Star Infrastructure, Joint Venture

II Middle East Fluor

II NuScale Holdings Corp.

II NuScale Power, LLC

II Oregon Bridge Delivery Partners Joint Venture

II P2S Bermuda, LLC

II Pegasus Link Constructors

II Pegasus Link Constructors, LLC

II Pegasus Link Constructors, LBJ East Project

II PESIL Inc.

II PESNC Inc.

II Phoenix Constructors, Joint Venture

II Plant Engineering Services LLC

II Plant Performance Services International LLC

III Plant Performance Services Caribbean Limited

II Plant Performance Services International, Ltd.

III Fluor International Nigeria Limited

II Provo River Constructors

II Purple Line Transit Constructors, LLC

II Purple Line Transit Operations, LLC

II Purple Line Transit Partners, LLC

II Saddleback Constructors

II Servicios Minería, Inc.

II Soli-Flo LLC

III Soli-Flo, Inc.

IV Soli-Flo Material Transfer, L.P.

IV SoliFlo Partners, L.P.

II Soli-Flo Material Transfer, L.P.

II Soli-Flo Partners, L.P.

II Strategic Organizational Systems Enterprises, Inc.

III Strategic Organizational Systems Environmental Engineering Division,
Inc.

II Support Services International, LLC

II Tappan Zee Constructors, LLC

II TDF Inc.

III Fluor Daniel Engineers SA (PTY) Limited

IV Trans-Africa Projects Ltd.

IV Trans-Africa Projects (Pty) Ltd.

III Fluor S.A. (Pty) Limited

IV Fluor-Igoda Projects (Proprietary) Limited

IV Fluor Global Plant Services (Proprietary) Ltd.

IV Fluor South Africa (Pty) Limited

FLAG Joint Venture

TRS Staffing Solutions (Pty) Ltd.

IV Fluor-Igoda Projects (Proprietary) Limited

II Venezco, Inc.

II Virta, Inc.

II Walsh-Fluor Design-Build Team

II Williams Brothers Engineering Company

III Fluor Argentina, Inc.

IV Fluor Argentina Inc. Sucursal Argentina – TECHINT Compania Tecnica

III TRS Labour Hire Solutions Pty. Ltd.

III Williams Brothers Engineering Limited

III Williams Brothers Process Services, Inc.

II WODECO Nigeria Limited

Fluor Holding Company LLC

II Compania Minera San Jose Del Peru S.A.

II Fluor Management Company L.P.

II Mineral Resource Development Corporation

III Compania Minera San Jose Del Peru S.A.

III St. Joe Participacoes

II St. Joe Participacoes Ltda

TRS Staffing Solutions, Inc.

II Agensi Pekerjaan TRS Malaysia SDN. BHD

II TRS Craft Services, Inc.

II TRS Far East Sdn. Bhd.

III Agensi Pekerjaan TRS Malaysia SDN. BHD.

II TRS International Group, S. de R.L. de C.V.

II TRS International Payroll Co.

III TRS Staffing Solutions India Private Limited

II TRS SA Holdings Company (Pty) Ltd.

III TRS Search and Selection (Pty) Ltd.

II TRS Staffing Solutions Proprietary Limited

II TRS Staffing Solutions India Private Limited

II TRS Staffing Solutions Mozambique, Limitada

II TRS Staffing Solutions , S. de R.L. de C.V.