



CNL is committed to managing potential conflicts and appearances of conflict which might be created when it is contracting with affiliated companies of its shareholder, Canadian National Energy Alliance Ltd. (“CNEA”) which currently consist of Fluor Government Group – Canada Inc., CH2M Hill Canada Limited, Atkins Energy Canada Group Ltd., SNC-Lavalin Inc. and Jacobs Engineering Group Inc. (the “CNEA Affiliates”), for supply of goods and services.

To that end, CNL asks that its suppliers and contractors, intending to respond to an RFP or other competitive sourcing events, advise in advance of submitting their proposal, if they are affiliated with CNEA, if they intend to form an alliance, partner or joint venture with a CNEA Affiliate in their bid, or if they intend to enter into subcontracts with CNEA Affiliates for material portions of work awarded to them, if they are the proponent selected. This allows CNL to manage potential conflicts.

CNEA affiliate companies, include but are not limited to:

Jacobs/ CH2M Hill

Jacobs Government Services Company, a corporation of California

Jacobs Professional Services Inc., a corporation of Delaware

Jacobs Engineering Inc., a corporation of Delaware

Jacobs Group Australia Investments Pty Ltd

Jacobs Australia Holdings Company Pty Ltd, a corporation of Australia

Sinclair Knight Merz Management Pty Ltd, a corporation of Australia

Jacobs Group Australia Holding Ltd, a corporation of Australia

Jacobs Group (Australia) Pty Ltd, a corporation of Australia

Aquenta Consulting Pty Ltd, a corporation of Australia

Jacobs E&C Australia PTY Ltd, a corporation of Australia

Jacobs Project Management Australia PTY Ltd, a corporation of Australia

Jacobs Architecture (Australia) Pty Ltd, a corporation of Australia

Jacobs (Thailand) Co., Ltd., a corporation Thailand

Jacobs Projects (Philippines) Inc., a corporation of the Philippines

Sinclair Knight Merz Consulting (India) Private Ltd, a corporation of India

Sinclair Knight Merz (Ireland) Ltd, a corporation of the Republic of Ireland

Sinclair Knight Merz (NZ) Holdings Ltd, a corporation of New Zealand

Sinclair Knight Merz (Kenya) Limited, a corporation of Kenya

Jacobs New Zealand Limited, a corporation of New Zealand

PT Jacobs Group Indonesia, a corporation of Indonesia

Sinclair Knight Merz International Holdings LLC, a limited liability company of Delaware

Jacobs Engineering Group Malaysia Sdn Bhd, a corporation of Malaysia

Perunding Mahir Bersatu Sdn Bhd, a corporation of Malaysia

Jacobs Engineering Services Sdn Bhd, a corporation of Malaysia

Jacobs Consulting Services Sdn. Bhd., a corporation of Malaysia

Sinclair Knight Merz (Hong Kong) Limited, a corporation of Hong Kong

Sinclair Knight Merz International (Hong Kong) Ltd, a corporation of Hong Kong

CODE International Assurance Ltd., a corporation of Nevada

Jacobs Engineering España, S.L., a corporation of Spain

Jacobs Luxembourg Finance company Sarl, a corporation of Luxembourg

Jacobs Nederland Finance and Investment Company B.V., a corporation of the Netherlands

Jacobs Merrion Finance Unlimited Company, a corporation of Ireland

Jacobs Europe Holdco Limited, a corporation of England and Wales

Jacobs UK Holdings Limited, a corporation of England and Wales

Jacobs Switzerland GmbH, a corporation of Switzerland

Jacobs U.K. Limited, a corporation of England and Wales

Jacobs E&C Limited, a corporation of England and Wales

Jacobs Field Services Limited, a corporation of England and Wales

L.E.S Construction Ltd, a corporation of England and Wales

Jacobs Engineering India Private Limited, a corporation of India

HGC Constructors Private Ltd., a corporation of India

Sula Systems Ltd, a corporation of England and Wales

Jacobs Stobberts Ltd, a corporation of England and Wales

Jacobs Engineering U.K. Ltd, a corporation of England and Wales

Lindsey Engineering Services Ltd, a corporation of England and Wales

Gibb Holdings Ltd., a corporation of England and Wales

Jacobs One Limited, a corporation of Scotland

Jacobs European Holdings Limited, a corporation of England and Wales

Babtie Shaw & Morton Ltd, a corporation of Scotland

Ringway Babtie Limited, a corporation of England and Wales

Le Crossing Company Limited, a corporation of England Wales

Jacobs China Limited, a Hong Kong corporation

BEAR Scotland Limited, a corporation of Scotland

Growing Concern Scotland Limited

Ringway Jacobs Limited, a corporation of England and Wales

LeighFisher U.K. Limited, a corporation of England and Wales

JacobsGIBB Limited, a corporation of England and Wales

Westminster & Earley Services Ltd, a corporation of England and Wales

Jacobs Engineering Ireland Limited, a corporation of the Republic of Ireland

Jacobs Italia, SpA, a corporation of Italy

Jacobs International Limited, a corporation of the Republic of Ireland

Jacobs Nucléaire SAS, a corporation of France

JEM Field Professional Services SA DE CV, a corporation of Mexico

Jacobs Brazil Limited Inc. a corporation of Texas

JEG Acquisition Company Limited, a corporation of England and Wales

AWEML, a corporation of England and Wales

Sept 15, 2020

Jacobs Puerto Rico Inc., a corporation of Puerto Rico

Jacobs Holdings Singapore Pte. Limited., a corporation of Singapore

Jacobs International Consultants Pte Ltd. a corporation of Singapore

Jacobs Architecture Canada Inc., a corporation of Canada

Jacobs Consultancy Canada Inc., a corporation of Canada

Jacobs Advisers Inc., a corporation of California

Jacobs Civil Consultants Inc., a corporation of New York

Jacobs Technology Inc., a corporation of Tennessee

Blue Canopy Group, LLC, a limited liability company of Virginia

BC Fed Group, LLC, a limited liability company of Virginia

Federal Network Systems LLC, a limited liability company of Delaware

Jacobs Australia Pty limited, a corporation of Australia

Jacobs Telecommunications, Inc., a corporation of New Jersey

Edwards and Kelcey Caribe Inc., a corporation of Puerto Rico

The KeyW Holding Corporation, a corporation of Maryland

The Van Dyke Technology Group, Inc. a corporation of Delaware

DM Petroleum Operations Company, a corporation of Louisiana

Automotive Testing Operations, LLC, a limited liability company of Delaware

Tank Closure Partnership LLC, a limited liability company of Delaware

Hanford Progress EcoPartners, LLC, a limited liability company of Delaware

Value Engineering and Management, Inc., a corporation of New Jersey

Jacobs Engineering New York Inc., a corporation of New York

Jacobs Consultants, Inc., a corporation of Delaware

Edwards and Kelcey Architectural and Design Services, a corporation of New Jersey

Edwards and Kelcey Design Services Inc., an corporation of Illinois

JE Architects/Engineers, P.C., a professional corporation New York

Sept 15, 2020

Iffland Kavanagh Waterbury, P.L.L.C., a limited liability company of New York

Jacobs Project Management Co., a corporation Delaware

VEI Inc., a corporation of Texas

Traffic Services, Inc., a corporation of New Jersey

Sverdrup Hydro Projects, Inc., a corporation of Missouri

JEG Architecture Nevada, Inc., a corporation of Nevada

JE Associates, Inc., a corporation of Missouri

Jacobs Architects/Engineers, Inc., a corporation of Delaware

Jacobs Engineering Company, a corporation of California

Bechtel Jacobs Company LLC, a limited liability company of Delaware

LeighFisher Inc., a corporation of Delaware

LeighFisher Canada Inc., a corporation of Canada

LeighFisher Ecuador S.A., an corporation of Ecuador

LeighFisher Holdings Ltd. a corporation of England and Wales

LeighFisher Ltd., a corporation of England and Wales

LeighFisher India Private Ltd., a corporation of India

KlingStubbins Inc., a corporation of Delaware

TSA of Massachusetts LLP a corporation of Massachusetts

Sverdrup Asia Limited, a corporation of India

Jacobs Engineering and Construction (Thailand) Limited, a corporation of Thailand

Sverdrup Jacobs Services, Inc., a corporation of California

Mission Support & Test Services, LLC, a limited liability company of Delaware

CH2M HILL Companies, Ltd., a corporation of Delaware

CH2M HILL, Inc., a corporation of Florida

CH2M HILL Constructors, Inc., a corporation of Delaware

CH2M Facility Support Services, LLC, a limited liability company of Delaware

CH2M HILL International, Ltd., a corporation of Delaware
CH2M HILL International Engineering, Inc., a corporation of Delaware
CHIHBB, LP, a limited liability partnership of Bermuda
CH2M HILL Europe Limited, a corporation of the United Kingdom
Halcrow Holdings Limited, a corporation of the United Kingdom
Halcrow Consulting Limited, a corporation of the United Kingdom
Halcrow Group Limited, a corporation of the United Kingdom
Halcrow International Limited, a corporation of the United Kingdom
CHNG B.V., a corporation of the Netherlands
CH2M HILL Netherlands Holding B.V., a corporation of the Netherlands
CH2M HILL Canada Limited, a corporation of Canada
CH2M HILL International B.V., a corporation of the Netherlands
CH2M HILL Singapore Pte. Ltd
CHVENG, LLC, a limited liability company of Delaware
Operations Management International, Inc., a corporation of California
CH2M HILL Global, Inc., a corporation of Delaware
CH2M HILL E&C, Inc., a corporation of Delaware
CH2M HILL Engineers, Inc., a corporation of Delaware
LG Constructors Inc., a corporation of Delaware
CH2M HILL Constructors International, Inc., a corporation of

Atkins

ATK Energy EU Limited
ATK Energy EU Services Limited
Atkins ATK Limited
Atkins ATK Investments Limited
Atkins Bennett (Holdings) Limited

Sept 15, 2020

Atkins Bennett Limited
Atkins Consultants Limited
Atkins Consultancy Services Limited
Atkins International Holdings Limited
Atkins Investments UK Limited
Atkins Limited
Atkins MSL Engineering Limited
Atkins Pension Trustee Limited
Atkins Rail Limited
Atkins ULC
Broomco (985) Limited
Confab Limited
Faithful+Gould (Holdings) Limited
Faithful+Gould Limited
Kins Holdings Limited
Parfab Limited
SNC-Lavalin Co. Ltd.
SNC-Lavalin (GB) Limited
SNC-Lavalin (GB) Holdings Limited
SNC-Lavalin Rail & Transit Limited
SNC-Lavalin Rail & Transit Verification Limited
SNC-Lavalin Transport Advisory Limited
SNC-Lavalin UK Limited
SNC-Lavalin UK Holding Limited
Ventron Technology Limited
WS Atkins (No. 3 Trustees) Limited
WS Atkins (Trustees) Limited

Sept 15, 2020

WS Atkins (UK Holdings) Limited
WS Atkins International Limited
WS Atkins Limited
WS Atkins Quest Trustee Limited
Atkins Boreas Consultants LimitedSC178079

Flour

I American Equipment Company, Inc .
II AMECO PANAMA S.A.
II AMECO Services Inc.
II United Rentals Industrial Services LLC
II AMECO COLOMBIA S.A.S.
II Ameco Services, S. de R.L. de C.V.
II American Construction Equipment Company, Inc.
III AMECO Holdings, Inc.
IV AMECO Caribbean, Inc.
V Ameco Inc.
IV Ameco Equipment Services, Inc.
V Servitrade Servicios, Inverimento
IV Ameco Mexico Administracion y Servicios, S. de R.L. de C.V.
IV AMECO Project Services, Inc.
IV Ameco Pty Ltd.
IV Ameco Services, S. de R.L. de C.V.
IV Maquinaria Ameco Guatemala, Limitada
IV Servitrade Servicios, Inverimento
III Ameco Mexico Administracion y Servicios,

III Ameco Services, S. de R.L. de C.V.
II Palmetto Seed Capital Ltd. Partnership
I Fluor Constructors International, Inc .
II Fluor Constructors Canada Ltd.
III SSLP/FCCL JV
II Fluor Management and Technical Services, Inc.
II Servicios de Construccion del Pacifico, Inc.
I Fluor Enterprises, Inc .
II 202 Maintenance Services, LLC
II American Bridge/Fluor Enterprises

II Bellefonte Construction Services LLC
II Brady-Fluor, LLC
II Connect 202 Partners, LLC
II Cavendish Fluor Partnership Limited
II Contingent Mission Sustainment, Inc.
II Cascadia Monorail Company LLC
II Cibolo Creek Infrastructure Joint Venture
II Fluor Industrial Construction Corp.
III 684033 N.B Ltd.
III ConOps Construction Ltd
III Pro-V/ConOps JV
II Colorado River Constructors JV
II Daniel International Corporation
III Fluor Daniel Engineering, Inc.
III Fluor Management Company L.P.
II DAX Industries, Inc.

II Dean / Fluor, LLC

II Denver Transit Holdings, LLC

III Denver Transit Partners, LLC

II Denver Transit Operators, LLC

II Denver Transit Systems, LLC

II Denver Transit Constructors, LLC

II Duke/Fluor Daniel

II Efdee Connecticut Architects, Inc.

III Industrial Services France SAS

II Efdee Engineering Professional Corporation

II Efdee Mississippi Architects, A Professional

II Efdee New York Engineers & Architects

II FHdB, LLC

III Fluor Brasil Servicos de Engenharia Ltda

II Encee Architecture Services, P.C.

II ESSI, LLC

II Evergreen Equipment and Personnel Leasing, Inc.

II FCI/Fluor/Parsons, a Joint Venture

II FD Architects & Engineers Corporation

II FDEE Consulting, Inc.

II FDHM, Inc.

II Fluor-Brady, LLC

II Fluor (Nigeria) Limited

II Fluor A&E Services, Inc.

II Fluor Alaska, Inc.

II Fluor Americas, Inc.

II Fluor Australia Pty Ltd

III Giovenco Industries (AUST) Pty Limited

IV Giovenco Industrial Services Pty Ltd

IV Giovenco/Insulations International

IV Giovenco/Insulations International JV Unit Trust

IV MGJV Pty Ltd

III Gladstone Pressure Welders Pty Ltd

III Fluor Construction Services Pty Ltd.

III Fluor Global Services Australia Pty Ltd

III Fluor Power Services Pty Ltd

III Fluor Rail Services Pty Ltd

III Fluor-SKM Iron Ore Joint Venture

III Karratha Engineering Services Pty Ltd

III PT Signet Indonesia

III Signet Holdings Pty Ltd

IV PT Signet Indonesia

IV Signet Engineering Pty Ltd

III Stork Technical Services Holding Australia Pty Ltd

IV Giovenco Industries (AUST) Trust

IV Stork Technical Services Australia

III TRS Staffing Solutions (Australia)

III WorleyParsons Fluor Joint Venture

II Fluor BC Ltd

III JGC Fluor Kitimat LNG Project JV

II Fluor Boke, Inc.

II Fluor Brasil Servicos de Engenharia Ltda

II Fluor BNA O&M USA LLC

II Fluor Canada Ltd.

III B.C. Mining Joint Venture

III Fluor BNA O&M GP Inc.

III Fluor BNA Holdco Inc.

IV Fluor BNA GP Inc.

III Fluor BNA Holdco Inc.

III Fluor Daniel International Services Inc.

III Fluor Engineering Solutions Ltd.

III Fluor WEP Holdings Inc.

IV Windsor Essex Mobility Group GP

III JGC Fluor BC Joint Venture

III Parkway Infrastructure Constructors

III TRS Staffing Solutions (Canada) Inc.

III Wright Engineers (Chile) Limitada

III Wright Engineers Limitada Peru

II Fluor Cebu, Inc.

II Fluor Chile, Inc.

III Ameco Chile S.A.

III Fluor Chile Ingenieria y Construccion S.A.

IV CEJV Ingenieria Y Construccion Limitada

IV Fluor Techint SRL Construccion y Servicios

III Ingenieria y Construcciones Fluor Daniel Chile Limitada

II Fluor Colombia Limited

II Fluor ConOps Limited

II Fluor Daniel (Japan) Inc.

II Fluor Daniel (Malaysia) Sdn. Bhd.
III Technip-Fluor JV
II Fluor Daniel Brasil, Ltda.
III CFPS ENGENHARIA E PROJETOS S.A.
II Fluor Daniel Caribbean, Inc.
III Fluor Craft Services, Inc.
III Fluor Daniel International (Malaysia)
III Fluor Daniel Maintenance Services, Inc.
III Fluor Daniel Services Corporation
III Fluor Facility & Plant Services, Inc.
II Fluor Daniel China, Inc.
II Fluor Daniel China Services, Inc.
II Fluor Daniel China Technology, Inc.
II Fluor Daniel Coal Services International, Inc.
III Duke/Fluor Daniel International
IV Duke/Fluor Daniel Caribbean, S.E.
III Duke/Fluor Daniel LLC
II Fluor Daniel Construction Company
II Fluor Daniel Development Corporation
III Crown Energy Company
III Fluor Daniel Modesto, Inc.
IV Fluor Services LLC
IV Wilmore/Fluor Modesto LLC
III FBT Services, Inc.
II Fluor Daniel Eastern, Inc.
III Fluor Kazakhstan LLC

III P.T. Fluor Daniel Indonesia
IV PT. MITRA BERSAMA ENGINEERING
V. PT Singgar Mulia
II Fluor Daniel Engineers & Constructors, Inc.
III Fluor (China) Engineering and Construction Co. Ltd.
II Fluor Daniel Engineers & Constructors, Ltd.
III CGF Projects Ghana Limited
III Technip-Fluor JV (owned by FDE&CL Singapore
II Fluor Daniel Engineers & Consultants Ltd.
III JGC Fluor Mocambique, Lda
III Fluor Daniel India Private Limited
III Fluor Mocambique, Limitada
II Fluor Mining and Metals France, Inc..
II Fluor Daniel Espana, S.A.
III Fluor Arabia Limited
IV WorleyParsons Arabia Limited Fluor
II Fluor Daniel Eurasia, Inc.
III Arctic Neftegas Stroi, LLC
III Sakhalin Neftegas Technology
II Fluor Europe B.V.
III AG&P Fluor Joint Venture Company, Inc
III Fluor B.V.
IV Stork Holding B.V.
V Stork B.V.
VI Koninklijke Machinefabriek Stork B.V.
VI SFS 007.298.633 Pty Limited

VI Stork Plastic Machinery B.V.
VI Stork Technical Services Group B.V.
VII Stork Technical Services HOLDCO B.V.
VIII Stork TS Holdings Limited
IX Stork TS UK Limited
X AAR 2007 Limited
XI Stork Technical Services (Holdings)
XII Stork Technical Services (RBG) Limited
XIII RBG Kazakhstan LLP
XIII Stork International Limited
XIII Stork Technical Services International
XIV Elgin RBG (Pty) Limited
XIV Stork Technical Services International South Africa
XIV Stork Technical Services Norway AS
XIV Stork Technical Services Trinidad and Tobago LTD
XV STD Maintenance Management Group Limited
XIII Stork Technical Services Trinidad and Tobago
XIV SDT Maintenance Management Group Limited
XIV Stork Elecon Ltd
X Stork Technical Services (Holdings)
VIII Stork Technical Services Holding B.V.
IX Cooperheat Franchising B.V.
X Cooperheat Saudi Arabia Company Ltd
X Stork Technical Services New Zealand
IX Corrosion Inspection & Integrity Services Sdn Bhd
IX EQIN B.V.

X EQIN Industrial B.V.

X EQIN N.V.

IX Stork Asset Management Consultancy B.V.

IX Stork Caspian LLC

IX Stork Gear & Services B.V.

X Stork Gear & Services Asia Pte Ltd

IX Stork Mechanical Works and Maintenance Co.

IX Stork German Holding GmbH

X Stork Getriebe & Services GmbH

X Stork Technical Services GmbH

IX Stork Intellectual Property B.V.

IX Stork International B.V.

X EQIN N.V.

X Rash Inversiones 2007 S.L

XI Stork Colombia S.A.S.

XII Mecanicos Asociados S.A.S.

XIII Asset Management Solutions S.A.S.

XIII Consorcio Generation P135 MASA-VEPICA

XIII Consorcio KGM JV

XIII Consorcio MASATEC POWER JV

XIII Consorcio Turnaround Alliance JV

XIII Consorcio Stork Y Masa JV

XIII Pipeline Maintenance Alliannce JV

XIII Consorcio Grupo Stork

XIII Stork Peru S.A.S.

XIV Consorcio MSC JV

X Stork Mechanical Works and Maintenance Co.

X Stork Technical Services Belgium N.V.

X Stork Technical Services Sadaf LLC

X Wescon (B) Snd Bhd

IX Stork Peru S.A.C.

IX Stork Power Services & Technology Beijing Limited

IX Stork Power Services B.V.

X Stork Integrated Solutions B.V.

X Stork Power Services OOO

X Stork Power Services USA Holding Inc.

XI Stork H&E Turbo Blading Inc.

XI Stork Technical Services USA Inc.

IX Stork Technical Services (STS) Ltd

X Cooperheat GmbH

XI Thermoprozess Cooperheat GmbH

IX Stork Technical Services Beheer B.V.

IX Stork Technical Services Belgium N.V.

IX Stork Technical Services Malaysia Sdn.

IX Stork Nederland B.V.

X AJS V.O.F.

X DSC Maintenance V.O.F.

X GLT-Plus V.O.F.

X Istimewa Electrotechniek B.V.

XI Bouwcombinatie Sluizen 4-5-6 V.O.F.

XI Infra Combinatie Zuid-West

XI Mourik Istimewa Combinatie V.O.F.

X S-M V.O.F.

IX Stork Technical Services Sadaf LLC

IX Stork Technical Services Saudi Arabia Co.

IX Stork Technical Services UK Limited

IX Stork Thermeq B. V.

X Stork Power Services OOO

IX Stork TS Holdings Limited

IX Stork Turbo Blading B.V.

IX Stork Turbo Service B.V.

X Stork Oryx Turbo Machinery Services LLC

IX Wescon International B.V.

VI Wescon (B) Sdn Bhd

IV Fluor Consultants B.V.

IV Fluor Infrastructure B.V.

V Fluor A27/A1 B.V.

VI 3Angle EPCM V.O.F.

V 3Angle B.V.

V Infrspeed Holdings B.V.

V Poort van Den Bosch B.V.

V Poort van Den Bosch V.O.F.

V IXAS Zuid-Oost B.V.

V ZuidPlus V.O.F.

V IXAS Gaasperdammerweg B.V.

IV TRS Staffing Solutions B.V.

IV Fluor Kuwait KSC

III Fluor Daniel E&C LLC

III Fluor Engineering N.V.
III Fluor Finance International B.V./S.a.r.l.
III Fluor Island ehf.
III Fluor S.A.
III Fluor Spain Holding S. L.
IV Fluor Plant Engineering, S.A.
IV Technical Resource Solutions, S.L.
III TRS Consultants JLT
IV TRS Staffing Solutions Mozambique,
II Fluor Daniel Global Limited
III Fluor Daniel Global Services Limited
II Fluor Daniel Holdings, Inc.
III Fluor Central Asia LLP
III Fluor Daniel Holdings (Botswana) (Pty)
III Fluor Daniel Holdings Canada Inc.
IV Supreme Modular Fabrication Inc.
III Fluor Investments LLC
III Fluor Mocambique, Limitada
III Fluor-Habboush International Limited
III Fluor Services LLC
III Fluor Uganda Engineering and Construction Limited
III FWPJV Limited
IV KPJV Limited
III Najmat Al-Sabah for General Services
III Qatar National Facility Services
II Fluor Daniel Illinois, Inc.

III Duke/Fluor Daniel
III D/FD Operating Services LLC
II Fluor Daniel India, Inc.
II Fluor Daniel International Services Inc.
II Fluor Daniel Latin America, Inc.
III Grupo Empresarial Alvica, S.A.
IV Grupo Alvica SCS
III Servicios Cuyuni, E.T.T., C.A.
II Fluor Daniel Mexico S.A.
III ICA-Fluor Daniel, S. de R.L. de C.V.
IV ICA Fluor Servicios Gerenciales, S.A.
V ICA Fluor Operaciones, S.A. de C.V.
ICA Stork, S. de C.V.

V ICA Fluor Petroquimica S.A. de C.V.
VI. Desarrolladora De Etileno, S. DE R.
ICA Stork S. de R.L. de C.V.
VI. Etileno XXI Contractors SAPI
VI Etileno XXI Services B.V.
IV ICA Fluor Servicios Operativos S.A.
IV IF Proyectos, S.A.
IV IFD Servicios de Ingenieria S.A. de C.V.
V ICA Fluor Servicios Gerenciales S.A.
VI ICA Fluor Operaciones S.A. de C.V.
V ICA Fluor Servicios Operativos S.A. de
IV Industria Del Hierro S.A. de C.V.
V ICA Fluor Petroquimica S.A. de C.V.

III IFD Servicios de Ingenieria S.A. de
IV ICA Fluor Servicios Gerenciales S.A.
V ICA Fluor Operaciones S.A. de C.V.
IV.-Industria Del Hierro S.A. de C.V.
III TRS Staffing Solutions, S. de R.L. de
III TRS International Group, S. de R.L.
II Fluor Daniel Mining & Metals, Ltd.
III Ameco Chile S.A.
III Empresa Constructora Fluor Salfa SGO
III Fluor Chile Ingenieria y Construccion S.A.
IV CEJV Ingenieria Y Construccion Limitada
III Ingenieria y Construcciones Fluor
II Fluor Daniel Overseas, Inc.
III PFD International LLC
II Fluor Daniel P.R.C., Ltd.
II Fluor Daniel Pacific, Inc.
III Fluor Daniel-AMEC Philippines, Inc.
II Fluor Daniel Pulp & Paper, Inc.
II Fluor Daniel South America Limited
III AMECO Peru S.R.L.
II Fluor Daniel Technical Services, Inc.
II Fluor Daniel Venture Group, Inc.
III Fluor Daniel Asia, Inc.
IV Duke/Fluor Daniel International Services
V Duke/Fluor Daniel Caribbean, S.E.
V Duke/Fluor Daniel International Services (Trinidad) Limited

IV P.T. Fluor Daniel Indonesia
V Fluor Aker Solutions Indonesia JV
III CommTech Technology Partners IV, a
V Fluor Aker Solutions Indonesia JV
V P.T. MITRA BERSAMA ENGINEERING
VI PT Singgar Mulia
IV P.T. Nusantara Power Services
III Soli-Flo LLC
IV Soli-Flo, Inc.
V Soli-Flo Material Transfer, L.P.
V Soli-Flo Partners, L.P.
III Soli-Flo Material Transfer, L.P.
III Soli-Flo Partners, L.P.
III Springfield Resource Recovery, Inc.
IV Springfield Resource Recovery Limited
III Springfield Resource Recovery Limited
II Fluor Daniel, a Professional Architectural
II Fluor Daniel, Inc. Philippines
II Fluor Engineering Corporation
II Fluor Enterprises Group, Inc.
II Fluor Federal Global Projects, Inc.
II Fluor Federal Services, Inc.
III Fluor-B&W Oak Ridge LLC
III Fluor-BWXT Portsmouth LLC
III Fluor Energy Technology Services, LLC
III Fluor Federal, Inc.

III Fluor Federal Petroleum Operations, LLC

III Fluor Idaho, LLC

III Fluor Marine Propulsion, LLC

III Fluor/Westinghouse Liquid Waste Services, LLC

III Mid-America Conversion Services, LLC

III Savannah River Nuclear Solutions, LLC

II Fluor Federal Services, LLC

II Fluor Federal Services NWS, Inc.

II Fluor Federal Solutions, LLC

III Fluor-CDM Space Services, LLC

III J. Crowder Corp.

III KMK-DJI JV

III Pacific Defense Constructors, LLC

III PRI/DJI, A Reconstruction JV

III Rock Island Integrated Services

II Fluor Fernald, Inc.

III Fluor Environmental Resources Management

II Fluor Finance U.S., Inc.

II Fluor Flatiron Balfour Beatty Dragados DBJV

II Fluor GmbH

III Arbeitsgemeinschaft BAB A 8 Ausbau

II Fluor Government Group International, Inc.

III Canadian National Energy Alliance Ltd

III Fluor Intercontinental Arabian Peninsula LLC

II Fluor Guinea, Inc.

II Fluor Hanford, Inc.

II Fluor/HDR Global Design Consultants, LLC

II Fluor Heavy Civil, LLC

II Fluor Industrial Services, Inc.

II Fluor Industrial Services Canada Inc.

III Fluor Driver Inc.

II Fluor Intercontinental, Inc.

III Dominican Republic Combined Cycle, LLC

III Federal Maintenance Logistics Solutions, LLC

III FIID LLC

III Fluor AMEC II, LLC

III Fluor Daniel Brasil, Ltda.

III Fluor Intercontinental Arabian Peninsula LLC

III Fluor Intercontinental Germany GmbH

III Fluor Daniel Nigeria Limited

III Fluor Government Group ? Canada, Inc.

IV Canadian National Energy Alliance Ltd

IV ATCO ? Fluor Support Solutions Ltd

III Greenville Technical Services Inc

III Fluor Intercontinental Solutions, LLC

III FLUOR M Ltd

III Fluor Middle East, LLC

IV FluorAMEC, LLC

III Grupo Alvica SCS

III NWKC LLC

II Fluor International C.V.

III Fluor International Holdings B.V.

IV Fluor Services B.V.
V Fluor Project Services B.V.
III Fluor Supply Chain Solutions B.V.
IV IT Development Centre B.V.
II Fluor International Limited
III COOEC-Fluor Heavy Industries Co., Ltd
III Fluor Projects Limited
III Fluor Caspian Services Limited
III Fluor Industrial Services Limited
IV CSP EG S.L.
IV Energy Resourcing Limited
III Fluor Limited
IV Fluor Pension Trustee Limited
IV FDH JV
IV FDH JV KNPC AZRP/ZOR
IV FPMM, XXK (FPMM, LLC)
V Mongolian National Facility Services
III Fluor Ocean Services Limited
III Genesys Telecommunications Holdings Limited
IV Genesys Telecommunications Limited
III Kazakh Projects Joint Venture Limited
III KDPC Limited
III PFD (UK) Limited
III TRS Staffing Solutions Limited
II Fluor International, Inc.
III Fluor Mideast Limited

III Iraq Construction Ltd.
I Iraq Water General Contracting Company L.L.C.
II Fluor Ireland Limited
III TRS Staffing Solutions Limited
II Fluor Kazakhstan Inc.
II Fluor-Lane, LLC
II Fluor-Lane 95, LLC
II Fluor-Lane South Carolina, LLC
II Fluor Maintenance Services, Inc.
II Fluor Mediterranean, Inc.
II Fluor Mideast Limited
II Fluor NE, Inc.
III ADP Marshall Contractors, Inc.
III ADP/FD of Nevada, Inc.
III M&W/Marshall, a Joint Venture
II Fluor SPN, Inc.
II Fluor Supply Chain Solutions LLC
II Fluor Transworld Services, Inc.
III Fluor International C.V.
IV Fluor International Holdings B.V.
V Fluor Services B.V.
Fluor Project Services B.V.
IV Fluor Supply Chain Solutions B.V.
V Acqyre B.V.
V Fluor Supply Chain Solutions Singapore Pte. Ltd.
V IT Development Centre B.V.

II Fluor/Technip Integrated JV

II Fluor Technologies Corporation

II Fluor Texas, Inc.

 III KazakhNefteGasServis LLP

II Fluor US Services, Inc.

II Fluor Virginia, Inc.

II Fluor WorleyParsons Arctic Solutions

II FM Operating Services, LLC

II FMC Holding Company LLC

 III Fluor Management Company L.P.

II Fru-Con/Fluor Daniel Joint Venture

II Global Project Execution, Inc.

II GLX Constructors, an unincorporated joint venture

II Goar, Allison & Associates, LLC

II Indo-Mauritian Affiliates Limited

 III Fluor Daniel India Private Limited

II Infrastructure Civil Equipment, LLC

II JGC/FEI Joint Venture

II JGC/Fluor JV

II Lone Star Infrastructure, LLC

II Lone Star Infrastructure, Joint Venture

II Louisiana Operations and Maintenance Services LLC

II Middle East Fluor

II NuScale Holdings Corp.

II NuScale Power, LLC

II Oregon Bridge Delivery Partners Joint Venture

II Pegasus Link Constructors

II Pegasus Link Constructors, LLC

II Phoenix Constructors, Joint Venture

II Plant Engineering Services LLC

II Plant Performance Services International, Ltd.

III Fluor International Nigeria Limited

II Plant Performance Services International LLC

III Plant Performance Services Caribbean Limited

II Prairie Link Constructors JV

II Prairie Link Constructors, LLC

II Provo River Constructors

II Purple Line Transit Constructors, LLC

II Purple Line Transit Operations, LLC

II Purple Line Transit Partners, LLC

II Sacyr Fluor, S.A.

III Sacyr Fluor Bolivia, S.R.L.

III Sacyr Fluor Colombia S.A.S.

III Sacyr Fluor Participaciones, S.L.

IV Sacyr Fluor Bolivia, S.R.L.

IV Industrial Services SF Peru, S.A.C.

III Industrial Services SR Peru, S.A.C.

II Saddleback Constructors

II Servicios Minería, Inc.

II Soli-Flo LLC

III Soli-Flo, Inc.

IV Soli-Flo Material Transfer, L.P.

IV Soli0Flo Partners, L.P.

II Soli-Flo Material Transfer, L.P.

II Soli-Flo Partners, L.P.

II Strategic Organizational Systems Enterprises, Inc.

III Strategic Organizational Systems Environmental Engineering Division,
Inc.

II Support Services International, LLC

II Tappan Zee Constructors, LLC

II TDF Inc.

III Fluor Daniel Engineers SA (PTY) Limited

IV Trans-Africa Projects Ltd.

IV Trans-Africa Projects (Pty) Ltd.

III Fluor S.A. (Pty) Limited

IV Fluor-Igoda Projects (Proprietary) Limited

IV Fluor Global Plant Services (Proprietary) Ltd.

IV Fluor South Africa (Pty) Limited

FLAG Joint Venture

TRS Staffing Solutions (Pty) Ltd.

IV TRS Staffing Solutions SA (Pty) Ltd.

II Trans Florida Express, LLC

II Venezco, Inc.

II Walsh-Fluor Design-Build Team

II Williams Brothers Engineering Company

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III Fluor Argentina, Inc.
IV Fluor Argentina Inc. Sucursal Argentina – TECHINT Compania Tecnica
Internacional S.A.C.I-Union
III TRS Labour Hire Solutions Pty. Ltd.
III Williams Brothers Engineering Limited
III Williams Brothers Process Services, Inc.
II WODECO Nigeria Limited
Fluor Holding Company LLC
II Compania Minera San Jose Del Peru S.A.
II Fluor Management Company L.P.
II Mineral Resource Development Corporation
III Compania Minera San Jose Del Peru S.A.
III St. Joe Participacoes
II St. Joe Participacoes Ltda
TRS Staffing Solutions, Inc.

II TRS Staffing Solutions, S. de R.L. de C.V.
II TRS Craft Services, Inc.
II TRS Far East Sdn. Bhd.
III Agensi Pekerjaan TRS Malaysia SDN. BHD.
II TRS International Group, S. de R.L. de C.V.
II TRS International Payroll Co.
III TRS Staffing Solutions India Private Limited
II TRS SA Holdings Company (Pty) Ltd.
III TRS Search and Selection (Pty) Ltd.
II TRS Staffing Solutions India Private Limited

II TRS Staffing Solutions Malaysia Sdn. Bhd.

II TRS Staffing Solutions Mozambique, Limitada

II TRS Staffing Solutions (Pty) Ltd.

SNC Lavalin

Atkins China Ltd

Atkins Danmark A/S

Atkins Ltd

Atkins North America Inc.

Atkins US Holdings Inc

Candu Energy Inc

Faithful Gould Inc

Faithful Gould Ltd

Faithful Gould Saudi Arabia Ltd

InPower BC General Partnership

Kentz Corporation Limited

Kentz Pty Ltd.

Kentz Canada Holdings Ltd.

Linxon Gulf LLC

Linxon PVT Ltd

Linxon Switzerland Ltd

Protrans BC Operations Ltd

P.T. SNC-Lavalin TPS

Saudia Arabian Kentz Company LLC

SNC Lavalin (GB) Holdings Ltd

SNC Lavalin (GB) Ltd

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SNC-Lavalin (Malaysia) Sdn. Bhd. (Malaysia)
SNC-Lavalin (Proprietary) Limited
SNC-Lavalin Algérie EURL (Algeria)
SNC-Lavalin Arabia LLC (Saudi Arabia)
SNC-Lavalin ATP Inc. (Canada)
SNC-Lavalin Australia Pty. Ltd. (Australia)
SNC-Lavalin Capital Inc. (Canada)
SNC-Lavalin Chile S.A. (Chile)
SNC-Lavalin Construction Inc.
SNC-Lavalin Construction (Ontario) Inc. (Canada)
SNC-Lavalin Constructors (Pacific) Inc. (Canada)
SNC-Lavalin Defence Program Inc.
SNC-Lavalin Engineering India Private Limited (India)
SNC-Lavalin Engineers & Contractors, Inc.
SNC-Lavalin Europe B.V.
SNC-Lavalin Europe S.A.S.
SNC-Lavalin GEM Ontario Inc.
SNC-Lavalin GEM Quebec Inc.
SNC-Lavalin Highway Holdings Inc.
SNC-Lavalin Inc. (Canada)
SNC-Lavalin International Inc. (Canada)
SNC-Lavalin International S.A.S. (France)
SNC-Lavalin Major Projects Inc.
SNC-Lavalin Nuclear Inc. (Canada)
SNC-Lavalin Operations & Maintenance Inc. (Canada)
SNC-Lavalin Perú S.A. (Peru)
SNC-Lavalin Polska Sp. Zo.o. (Poland)

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SNC-Lavalin Rail and Transit Ltd

SNC-Lavalin Romania S.A. (Romania)

SNC-Lavalin SA (PTY) Ltd

SNC-Lavalin Stavibel Inc.

SNC-Lavalin UK Limited (United Kingdom)

The Atkins North America Holdings Corporation

The SNC-Lavalin Corporation

TransitNEXT General Partnership

Valerus Field Solutions Holdings LLC

WS Atkins International Ltd

WS Atkins LTD (previously WS Atkins plc)

407 East Development Group General Partnership

407 International Inc

Crosslinx Transit Solutions General Partnership

Rideau Transit Group General Partnership

Signature on the Saint-Laurent Group General Partnership

TC Dome S.A.S

Canadian National Energy Alliance Ltd

Central Plateau Cleanup Company LLC

Comprehensive Decommissioning International LLC

SNC-Lavalin International Inc. and Zuhair Fayez Engineering Consultancies Company

407 East Construction General Partnership

Crosslinx Transit Solutions Constructors G.P

NouvLR General Partnership

Signature on the Saint Lawrence Construction General Partnership

SLN Aecon JV

SNC-Dragados-Pennecon G.P

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UGL Kentz JV

Myah Tipaza S.p.A

Shariket Kahraba Hadjret En Nouss S.p.A

SNC-Lavalin Infrastructure Partners LP