



CNL is committed to managing potential conflicts and appearances of conflict which might be created when it is contracting with affiliated companies of its shareholder, Canadian National Energy Alliance Ltd. (“CNEA”) which currently consist of Fluor Government Group – Canada Inc., CH2M Hill Canada Limited, Atkins Energy Canada Group Ltd., SNC-Lavalin Inc. and Jacobs Engineering Group Inc. (the “CNEA Affiliates”), for supply of goods and services.

To that end, CNL asks that its suppliers and contractors, intending to respond to an RFP or other competitive sourcing events, advise in advance of submitting their proposal, if they are affiliated with CNEA, if they intend to form an alliance, partner or joint venture with a CNEA Affiliate in their bid, or if they intend to enter into subcontracts with CNEA Affiliates for material portions of work awarded to them, if they are the proponent selected. This allows CNL to manage potential conflicts.

CNEA affiliate companies, include but are not limited to:

**Jacobs/ CH2M Hill**

Jacobs Government Services Company, a corporation of California

Jacobs Professional Services Inc., a corporation of Delaware

Jacobs Engineering Inc., a corporation of Delaware

Jacobs Group Australia Investments Pty Ltd

Jacobs Australia Holdings Company Pty Ltd, a corporation of Australia

Sinclair Knight Merz Management Pty Ltd, a corporation of Australia

Jacobs Group Australia Holding Ltd, a corporation of Australia

Jacobs Group (Australia) Pty Ltd, a corporation of Australia

Aquenta Consulting Pty Ltd, a corporation of Australia

Jacobs E&C Australia PTY Ltd, a corporation of Australia

Jacobs Project Management Australia PTY Ltd, a corporation of Australia

Jacobs Architecture (Australia) Pty Ltd, a corporation of Australia

Jacobs (Thailand) Co., Ltd., a corporation Thailand

Jacobs Projects (Philippines) Inc., a corporation of the Philippines

Sinclair Knight Merz Consulting (India) Private Ltd, a corporation of India

Sinclair Knight Merz (Ireland) Ltd, a corporation of the Republic of Ireland

Sinclair Knight Merz (NZ) Holdings Ltd, a corporation of New Zealand

Sinclair Knight Merz (Kenya) Limited, a corporation of Kenya

Jacobs New Zealand Limited, a corporation of New Zealand

PT Jacobs Group Indonesia, a corporation of Indonesia

Sinclair Knight Merz International Holdings LLC, a limited liability company of Delaware

Jacobs Engineering Group Malaysia Sdn Bhd, a corporation of Malaysia

Perunding Mahir Bersatu Sdn Bhd, a corporation of Malaysia

Jacobs Engineering Services Sdn Bhd, a corporation of Malaysia

Jacobs Consulting Services Sdn. Bhd., a corporation of Malaysia

Sinclair Knight Merz (Hong Kong) Limited, a corporation of Hong Kong

Sinclair Knight Merz International (Hong Kong) Ltd, a corporation of Hong Kong

CODE International Assurance Ltd., a corporation of Nevada

Jacobs Engineering España, S.L., a corporation of Spain

Jacobs Luxembourg Finance company Sarl, a corporation of Luxembourg

Jacobs Nederland Finance and Investment Company B.V., a corporation of the Netherlands

Jacobs Merrion Finance Unlimited Company, a corporation of Ireland

Jacobs Europe Holdco Limited, a corporation of England and Wales

Jacobs UK Holdings Limited, a corporation of England and Wales

Jacobs Switzerland GmbH, a corporation of Switzerland

Jacobs U.K. Limited, a corporation of England and Wales

Energy, Safety and Risk Consultants (UK) Limited, a corporation of England and Whales

Jacobs Clean Energy International Limited, a corporation of England and Whales

Jacobs Clean Energy Limited, a corporation of England and Whales

Jacobs E&C Limited, a corporation of England and Wales

Jacobs Field Services Limited, a corporation of England and Wales

L.E.S Construction Ltd, a corporation of England and Wales

HGC Constructors Private Ltd., a corporation of India

Sula Systems Ltd, a corporation of England and Wales

Jacobs Stobberts Ltd, a corporation of England and Wales

Jacobs Engineering U.K. Ltd, a corporation of England and Wales

Lindsey Engineering Services Ltd, a corporation of England and Wales

Gibb Holdings Ltd., a corporation of England and Wales

Jacobs One Limited, a corporation of Scotland

Jacobs European Holdings Limited, a corporation of England and Wales

Babtie Shaw & Morton Ltd, a corporation of Scotland

Ringway Babtie Limited, a corporation of England and Wales

Le Crossing Company Limited, a corporation of England Wales

Jacobs China Limited, a Hong Kong corporation

BEAR Scotland Limited, a corporation of Scotland

Growing Concern Scotland Limited

Ringway Jacobs Limited, a corporation of England and Wales

LeighFisher U.K. Limited, a corporation of England and Wales

JacobsGIBB Limited, a corporation of England and Wales

Westminster & Earley Services Ltd, a corporation of England and Wales

Jacobs Engineering Ireland Limited, a corporation of the Republic of Ireland

Jacobs Italia, SpA, a corporation of Italy

Jacobs International Limited, a corporation of the Republic of Ireland

Jacobs Nucléaire SAS, a corporation of France

JEM Field Professional Services SA DE CV, a corporation of Mexico

Jacobs Brazil Limited Inc. a corporation of Texas

JEG Acquisition Company Limited, a corporation of England and Wales

AWEML, a corporation of England and Wales

Jacobs Puerto Rico Inc., a corporation of Puerto Rico

Jacobs Holdings Singapore Pte. Limited., a corporation of Singapore

Jacobs International Consultants Pte Ltd. a corporation of Singapore

Jacobs Architecture Canada Inc., a corporation of Canada

Jacobs Consultancy Canada Inc., a corporation of Canada

Jacobs Advisers Inc., a corporation of California

Jacobs Civil Consultants Inc., a corporation of New York

Jacobs Technology Inc., a corporation of Tennessee

Blue Canopy Group, LLC, a limited liability company of Virginia

BC Fed Group, LLC, a limited liability company of Virginia

Federal Network Systems LLC, a limited liability company of Delaware

Jacobs Australia Pty limited, a corporation of Australia

Jacobs Telecommunications, Inc., a corporation of New Jersey

Edwards and Kelcey Caribe Inc., a corporation of Puerto Rico

The KeyW Holding Corporation, a corporation of Maryland

The Van Dyke Technology Group, Inc. a corporation of Delaware

DM Petroleum Operations Company, a corporation of Louisiana

Automotive Testing Operations, LLC, a limited liability company of Delaware

Tank Closure Partnership LLC, a limited liability company of Delaware

Hanford Progress EcoPartners, LLC, a limited liability company of Delaware

Value Engineering and Management, Inc., a corporation of New Jersey

Jacobs Engineering New York Inc., a corporation of New York

Jacobs Consultants, Inc., a corporation of Delaware

Edwards and Kelcey Architectural and Design Services, a corporation of New Jersey

Edwards and Kelcey Design Services Inc., an corporation of Illinois

JE Architects/Engineers, P.C., a professional corporation New York

Iffland Kavanagh Waterbury, P.L.L.C., a limited liability company of New York

Jacobs Project Management Co., a corporation Delaware

VEI Inc., a corporation of Texas

Traffic Services, Inc., a corporation of New Jersey

Sverdrup Hydro Projects, Inc., a corporation of Missouri

JEG Architecture Nevada, Inc., a corporation of Nevada

JE Associates, Inc., a corporation of Missouri

Jacobs Architects/Engineers, Inc., a corporation of Delaware

Jacobs Engineering Company, a corporation of California

Bechtel Jacobs Company LLC, a limited liability company of Delaware

LeighFisher Inc., a corporation of Delaware

LeighFisher Canada Inc., a corporation of Canada

LeighFisher Ecuador S.A., an corporation of Ecuador

LeighFisher Holdings Ltd. a corporation of England and Wales

LeighFisher Ltd., a corporation of England and Wales

LeighFisher India Private Ltd., a corporation of India

KlingStubbins Inc., a corporation of Delaware

TSA of Massachusetts LLP a corporation of Massachusetts

Sverdrup Asia Limited, a corporation of India

Jacobs Engineering and Construction (Thailand) Limited, a corporation of Thailand

Sverdrup Jacobs Services, Inc., a corporation of California

Mission Support & Test Services, LLC, a limited liability company of Delaware

CH2M HILL Companies, Ltd., a corporation of Delaware

CH2M HILL, Inc., a corporation of Florida

CH2M HILL Constructors, Inc., a corporation of Delaware

CH2M Facility Support Services, LLC, a limited liability company of Delaware

CH2M HILL International, Ltd., a corporation of Delaware

CH2M HILL International Engineering, Inc., a corporation of Delaware

CHIHBB, LP, a limited liability partnership of Bermuda

CH2M HILL Europe Limited, a corporation of the United Kingdom

Halcrow Holdings Limited, a corporation of the United Kingdom

Halcrow Consulting Limited, a corporation of the United Kingdom

Halcrow Group Limited, a corporation of the United Kingdom

Halcrow International Limited, a corporation of the United Kingdom

CHNG B.V., a corporation of the Netherlands

CH2M HILL Netherlands Holding B.V., a corporation of the Netherlands

CH2M HILL Canada Limited, a corporation of Canada

CH2M HILL International B.V., a corporation of the Netherlands

CH2M HILL Singapore Pte. Ltd

CHVENG, LLC, a limited liability company of Delaware

Operations Management International, Inc., a corporation of California

CH2M HILL Global, Inc., a corporation of Delaware

CH2M HILL E&C, Inc., a corporation of Delaware

CH2M HILL Engineers, Inc., a corporation of Delaware

LG Constructors Inc., a corporation of Delaware

CH2M HILL Constructors International, Inc., a corporation of

**Atkins**

ATK Energy EU Limited

ATK Energy EU Services Limited

Atkins ATK Limited  
Atkins ATK Investments Limited  
Atkins Bennett (Holdings) Limited  
Atkins Bennett Limited  
Atkins Consultants Limited  
Atkins Consultancy Services Limited  
Atkins International Holdings Limited  
Atkins Investments UK Limited  
Atkins Limited  
Atkins MSL Engineering Limited  
Atkins Pension Trustee Limited  
Atkins Rail Limited  
Atkins ULC  
Broomco (985) Limited  
Confab Limited  
Faithful+Gould (Holdings) Limited  
Faithful+Gould Limited  
Kins Holdings Limited  
Parfab Limited  
SNC-Lavalin Co. Ltd.  
SNC-Lavalin (GB) Limited  
SNC-Lavalin (GB) Holdings Limited  
SNC-Lavalin Rail & Transit Limited  
SNC-Lavalin Rail & Transit Verification Limited  
SNC-Lavalin Transport Advisory Limited  
SNC-Lavalin UK Limited  
SNC-Lavalin UK Holding Limited

Dec 15, 2020

Ventron Technology Limited  
WS Atkins (No. 3 Trustees) Limited  
WS Atkins (Trustees) Limited  
WS Atkins (UK Holdings) Limited  
WS Atkins International Limited  
WS Atkins Limited  
WS Atkins Quest Trustee Limited  
Atkins Boreas Consultants LimitedSC178079

**Flour**

I American Equipment Company, Inc .  
II AMECO PANAMA S.A.  
II AMECO Services Inc.  
II United Rentals Industrial Services LLC  
II AMECO COLOMBIA S.A.S.  
II Ameco Services, S. de R.L. de C.V.  
II American Construction Equipment Company, Inc.  
III AMECO Holdings, Inc.  
IV AMECO Caribbean, Inc.  
V Ameco Inc.  
IV Ameco Equipment Services, Inc.  
V Servitrade Servicios, Inverimento  
IV Ameco Mexico Administracion y Servicios, S. de R.L. de C.V.  
IV AMECO Project Services, Inc.  
IV Ameco Pty Ltd.  
IV Ameco Services, S. de R.L. de C.V.



IV Maquinaria Ameco Guatemala, Limitada  
IV Servitrade Servicios, Inverimento  
III Ameco Mexico Administracion y Servicios,  
III Ameco Services, S. de R.L. de C.V.  
II Palmetto Seed Capital Ltd. Partnership  
I Fluor Constructors International, Inc .  
II Fluor Constructors Canada Ltd.  
III SSLP/FCCL JV  
II Fluor Management and Technical Services, Inc.  
II Servicios de Construccion del Pacifico, Inc.  
I Fluor Enterprises, Inc .  
II 202 Maintenance Services, LLC  
II American Bridge/Fluor Enterprises  
II Bellefonte Construction Services LLC  
II Brady-Fluor, LLC  
II Connect 202 Partners, LLC  
II Cavendish Fluor Partnership Limited  
II Contingent Mission Sustainment, Inc.  
II Cascadia Monorail Company LLC  
II Cibolo Creek Infrastructure Joint Venture  
II Fluor Industrial Construction Corp.  
III 684033 N.B Ltd.  
III ConOps Construction Ltd  
III Pro-V/ConOps JV  
II Colorado River Constructors JV  
II Daniel International Corporation

III Fluor Daniel Engineering, Inc.  
III Fluor Management Company L.P.  
II DAX Industries, Inc.  
II Dean / Fluor, LLC  
II Denver Transit Holdings, LLC  
III Denver Transit Partners, LLC  
II Denver Transit Operators, LLC  
II Denver Transit Systems, LLC  
II Denver Transit Constructors, LLC  
II Duke/Fluor Daniel  
II Efdde Connecticut Architects, Inc.  
III Industrial Services France SAS  
II Efdde Engineering Professional Corporation  
II Efdde Mississippi Architects, A Professional  
II Efdde New York Engineers & Architects  
II FHdB, LLC  
III Fluor Brasil Servicos de Engenharia Ltda  
II Encee Architecture Services, P.C.  
II ESSI, LLC  
II Evergreen Equipment and Personnel Leasing, Inc.  
II FCI/Fluor/Parsons, a Joint Venture  
II FD Architects & Engineers Corporation  
II FDEE Consulting, Inc.  
II FDHM, Inc.  
II Fluor-Brady, LLC  
II Fluor (Nigeria) Limited

II Fluor A&E Services, Inc.  
II Fluor Alaska, Inc.  
II Fluor Americas, Inc.  
II Fluor Australia Pty Ltd  
III Giovenco Industries (AUST) Pty Limited  
IV Giovenco Industrial Services Pty Ltd  
IV Giovenco/Insulations International  
IV Giovenco/Insulations International JV Unit Trust  
IV MGJV Pty Ltd  
III Gladstone Pressure Welders Pty Ltd  
III Fluor Construction Services Pty Ltd.  
III Fluor Global Services Australia Pty Ltd  
III Fluor Power Services Pty Ltd  
III Fluor Rail Services Pty Ltd  
III Fluor-SKM Iron Ore Joint Venture  
III Karratha Engineering Services Pty Ltd  
III PT Signet Indonesia  
III Signet Holdings Pty Ltd  
IV PT Signet Indonesia  
IV Signet Engineering Pty Ltd  
III Stork Technical Services Holding Australia Pty Ltd  
IV Giovenco Industries (AUST) Trust  
IV Stork Technical Services Australia  
III TRS Staffing Solutions (Australia)  
III WorleyParsons Fluor Joint Venture  
II Fluor BC Ltd

III JGC Fluor Kitimat LNG Project JV

II Fluor Boke, Inc.

II Fluor Brasil Servicos de Engenharia Ltda

II Fluor BNA O&M USA LLC

II Fluor Canada Ltd.

III B.C. Mining Joint Venture

III Fluor BNA O&M GP Inc.

III Fluor BNA Holdco Inc.

IV Fluor BNA GP Inc.

III Fluor BNA Holdco Inc.

III Fluor Daniel International Services Inc.

III Fluor Engineering Solutions Ltd.

III Fluor WEP Holdings Inc.

IV Windsor Essex Mobility Group GP

III JGC Fluor BC Joint Venture

III Parkway Infrastructure Constructors

III TRS Staffing Solutions (Canada) Inc.

III Wright Engineers (Chile) Limitada

III Wright Engineers Limitada Peru

II Fluor Cebu, Inc.

II Fluor Chile, Inc.

III Ameco Chile S.A.

III Fluor Chile Ingenieria y Construccion S.A.

IV CEJV Ingenieria Y Construccion Limitada

IV Fluor Techint SRL Construccion y Servicios

III Ingenieria y Construcciones Fluor Daniel Chile Limitada

II Fluor Colombia Limited  
II Fluor ConOps Limited  
II Fluor Daniel (Japan) Inc.  
II Fluor Daniel (Malaysia) Sdn. Bhd.  
III Technip-Fluor JV  
II Fluor Daniel Brasil, Ltda.  
III CFPS ENGENHARIA E PROJETOS S.A.  
II Fluor Daniel Caribbean, Inc.  
III Fluor Craft Services, Inc.  
III Fluor Daniel International (Malaysia)  
III Fluor Daniel Maintenance Services, Inc.  
III Fluor Daniel Services Corporation  
III Fluor Facility & Plant Services, Inc.  
II Fluor Daniel China, Inc.  
II Fluor Daniel China Services, Inc.  
II Fluor Daniel China Technology, Inc.  
II Fluor Daniel Coal Services International, Inc.  
III Duke/Fluor Daniel International  
IV Duke/Fluor Daniel Caribbean, S.E.  
III Duke/Fluor Daniel LLC  
II Fluor Daniel Construction Company  
II Fluor Daniel Development Corporation  
III Crown Energy Company  
III Fluor Daniel Modesto, Inc.  
IV Fluor Services LLC  
IV Wilmore/Fluor Modesto LLC

III FBT Services, Inc.

II Fluor Daniel Eastern, Inc.

III Fluor Kazakhstan LLC

III P.T. Fluor Daniel Indonesia

IV PT. MITRA BERSAMA ENGINEERING

V. PT Singgar Mulia

II Fluor Daniel Engineers & Constructors, Inc.

III Fluor (China) Engineering and Construction Co. Ltd.

II Fluor Daniel Engineers & Constructors, Ltd.

III CGF Projects Ghana Limited

III Technip-Fluor JV (owned by FDE&CL Singapore

II Fluor Daniel Engineers & Consultants Ltd.

III JGC Fluor Mocambique, Lda

III Fluor Daniel India Private Limited

III Fluor Mocambique, Limitada

II Fluor Mining and Metals France, Inc..

II Fluor Daniel Espana, S.A.

III Fluor Arabia Limited

IV WorleyParsons Arabia Limited Fluor

II Fluor Daniel Eurasia, Inc.

III Arctic Neftegas Stroi, LLC

III Sakhalin Neftegas Technology

II Fluor Europe B.V.

III AG&P Fluor Joint Venture Company, Inc

III Fluor B.V.

IV Stork Holding B.V.

V Stork B.V.

VI Koninklijke Machinefabriek Stork B.V.

VI SFS 007.298.633 Pty Limited

VI Stork Plastic Machinery B.V.

VI Stork Technical Services Group B.V.

VII Stork Technical Services HOLDCO B.V.

VIII Stork TS Holdings Limited

IX Stork TS UK Limited

X AAR 2007 Limited

XI Stork Technical Services (Holdings)

XII Stork Technical Services (RBG) Limited

XIII RBG Kazakhstan LLP

XIII Stork International Limited

XIII Stork Technical Services International

XIV Elgin RBG (Pty) Limited

XIV Stork Technical Services International South Africa

XIV Stork Technical Services Norway AS

XIV Stork Technical Services Trinidad and Tobago LTD

XV STD Maintenance Management Group Limited

XIII Stork Technical Services Trinidad and Tobago

XIV SDT Maintenance Management Group Limited

XIV Stork Elecon Ltd

X Stork Technical Services (Holdings)

VIII Stork Technical Services Holding B.V.

IX Cooperheat Franchising B.V.

X Cooperheat Saudi Arabia Company Ltd

X Stork Technical Services New Zealand  
IX Corrosion Inspection & Integrity Services Sdn Bhd  
IX EQIN B.V.  
X EQIN Industrial B.V.  
X EQIN N.V.  
IX Stork Asset Management Consultancy B.V.  
IX Stork Caspian LLC  
IX Stork Gear & Services B.V.  
X Stork Gear & Services Asia Pte Ltd  
IX Stork Mechanical Works and Maintenance Co.  
IX Stork German Holding GmbH  
X Stork Getriebe & Services GmbH  
X Stork Technical Services GmbH  
IX Stork Intellectual Property B.V.  
IX Stork International B.V.  
X EQIN N.V.  
X Rash Inversiones 2007 S.L  
XI Stork Colombia S.A.S.  
XII Mecanicos Asociados S.A.S.  
XIII Asset Management Solutions S.A.S.  
XIII Consorcio Generation P135 MASA-VEPICA  
XIII Consorcio KGM JV  
XIII Consorcio MASATEC POWER JV  
XIII Consorcio Turnaround Alliance JV  
XIII Consorcio Stork Y Masa JV  
XIII Pipeline Maintenance Alliannce JV



XIII Consorcio Grupo Stork

XIII Stork Peru S.A.S.

XIV Consorcio MSC JV

X Stork Mechanical Works and Maintenance Co.

X Stork Technical Services Belgium N.V.

X Stork Technical Services Sadaf LLC

X Wescon (B) Snd Bhd

IX Stork Peru S.A.C.

IX Stork Power Services & Technology Beijing Limited

IX Stork Power Services B.V.

X Stork Integrated Solutions B.V.

X Stork Power Services OOO

X Stork Power Services USA Holding Inc.

XI Stork H&E Turbo Blading Inc.

XI Stork Technical Services USA Inc.

IX Stork Technical Services (STS) Ltd

X Cooperheat GmbH

XI Thermoprozess Cooperheat GmbH

IX Stork Technical Services Beheer B.V.

IX Stork Technical Services Belgium N.V.

IX Stork Technical Services Malaysia Sdn.

IX Stork Nederland B.V.

X AJS V.O.F.

X DSC Maintenance V.O.F.

X GLT-Plus V.O.F.

X Istimewa Electrotechniek B.V.

XI Bouwcombinatie Sluizen 4-5-6 V.O.F.

XI Infra Combinatie Zuid-West

XI Mourik Istimewa Combinatie V.O.F.

X S-M V.O.F.

IX Stork Technical Services Sadaf LLC

IX Stork Technical Services Saudi Arabia Co.

IX Stork Technical Services UK Limited

IX Stork Thermeq B. V.

X Stork Power Services OOO

IX Stork TS Holdings Limited

IX Stork Turbo Blading B.V.

IX Stork Turbo Service B.V.

X Stork Oryx Turbo Machinery Services LLC

IX Wescon International B.V.

VI Wescon (B) Sdn Bhd

IV Fluor Consultants B.V.

IV Fluor Infrastructure B.V.

V Fluor A27/A1 B.V.

VI 3Angle EPCM V.O.F.

V 3Angle B.V.

V Infrspeed Holdings B.V.

V Poort van Den Bosch B.V.

V Poort van Den Bosch V.O.F.

V IXAS Zuid-Oost B.V.

V ZuidPlus V.O.F.

V IXAS Gaasperdammerweg B.V.

IV TRS Staffing Solutions B.V.  
IV Fluor Kuwait KSC  
III Fluor Daniel E&C LLC  
III Fluor Engineering N.V.  
III Fluor Finance International B.V./S.a.r.l.  
III Fluor Island ehf.  
III Fluor S.A.  
III Fluor Spain Holding S. L.  
IV Fluor Plant Engineering, S.A.  
IV Technical Resource Solutions, S.L.  
III TRS Consultants JLT  
IV TRS Staffing Solutions Mozambique,  
II Fluor Daniel Global Limited  
III Fluor Daniel Global Services Limited  
II Fluor Daniel Holdings, Inc.  
III Fluor Central Asia LLP  
III Fluor Daniel Holdings (Botswana) (Pty)  
III Fluor Daniel Holdings Canada Inc.  
IV Supreme Modular Fabrication Inc.  
III Fluor Investments LLC  
III Fluor Mocambique, Limitada  
III Fluor-Habboush International Limited  
III Fluor Services LLC  
III Fluor Uganda Engineering and Construction Limited  
III FWPJV Limited  
IV KPJV Limited

III Najmat Al-Sabah for General Services

III Qatar National Facility Services

II Fluor Daniel Illinois, Inc.

III Duke/Fluor Daniel

III D/FD Operating Services LLC

II Fluor Daniel India, Inc.

II Fluor Daniel International Services Inc.

II Fluor Daniel Latin America, Inc.

III Grupo Empresarial Alvica, S.A.

IV Grupo Alvica SCS

III Servicios Cuyuni, E.T.T., C.A.

II Fluor Daniel Mexico S.A.

III ICA-Fluor Daniel, S. de R.L. de C.V.

IV ICA Fluor Servicios Gerenciales, S.A.

V ICA Fluor Operaciones, S.A. de C.V.

ICA Stork, S. de C.V.

V ICA Fluor Petroquímica S.A. de C.V.

VI. Desarrolladora De Etileno, S. DE R.

ICA Stork S. de R.L. de C.V.

VI. Etileno XXI Contractors SAPI

VI Etileno XXI Services B.V.

IV ICA Fluor Servicios Operativos S.A.

IV IF Proyectos, S.A.

IV IFD Servicios de Ingeniería S.A. de C.V.

V ICA Fluor Servicios Gerenciales S.A.

VI ICA Fluor Operaciones S.A. de C.V.

V ICA Fluor Servicios Operativos S.A. de  
IV Industria Del Hierro S.A. de C.V.  
V ICA Fluor Petroquimica S.A. de C.V.  
III IFD Servicios de Ingenieria S.A. de  
IV ICA Fluor Servicios Gerenciales S.A.  
V ICA Fluor Operaciones S.A. de C.V.  
IV.-Industria Del Hierro S.A. de C.V.  
III TRS Staffing Solutions, S. de R.L. de  
III TRS International Group, S. de R.L.  
II Fluor Daniel Mining & Metals, Ltd.  
III Ameco Chile S.A.  
III Empresa Constructora Fluor Salta SGO  
III Fluor Chile Ingenieria y Construccion S.A.  
IV CEJV Ingenieria Y Construccion Limitada  
III Ingenieria y Construcciones Fluor  
II Fluor Daniel Overseas, Inc.  
III PFD International LLC  
II Fluor Daniel P.R.C., Ltd.  
II Fluor Daniel Pacific, Inc.  
III Fluor Daniel-AMEC Philippines, Inc.  
II Fluor Daniel Pulp & Paper, Inc.  
II Fluor Daniel South America Limited  
III AMECO Peru S.R.L.  
II Fluor Daniel Technical Services, Inc.  
II Fluor Daniel Venture Group, Inc.  
III Fluor Daniel Asia, Inc.

IV Duke/Fluor Daniel International Services  
V Duke/Fluor Daniel Caribbean, S.E.  
V Duke/Fluor Daniel International Services (Trinidad) Limited  
IV P.T. Fluor Daniel Indonesia  
V Fluor Aker Solutions Indonesia JV  
III CommTech Technology Partners IV, a  
V Fluor Aker Solutions Indonesia JV  
V P.T. MITRA BERSAMA ENGINEERING  
VI PT Singgar Mulia  
IV P.T. Nusantara Power Services  
III Soli-Flo LLC  
IV Soli-Flo, Inc.  
V Soli-Flo Material Transfer, L.P.  
V Soli-Flo Partners, L.P.  
III Soli-Flo Material Transfer, L.P.  
III Soli-Flo Partners, L.P.  
III Springfield Resource Recovery, Inc.  
IV Springfield Resource Recovery Limited  
III Springfield Resource Recovery Limited  
II Fluor Daniel, a Professional Architectural  
II Fluor Daniel, Inc. Philippines  
II Fluor Engineering Corporation  
II Fluor Enterprises Group, Inc.  
II Fluor Federal Global Projects, Inc.  
II Fluor Federal Services, Inc.  
III Fluor-B&W Oak Ridge LLC

III Fluor-BWXT Portsmouth LLC

III Fluor Energy Technology Services, LLC

III Fluor Federal, Inc.

III Fluor Federal Petroleum Operations, LLC

III Fluor Idaho, LLC

III Fluor Marine Propulsion, LLC

III Fluor/Westinghouse Liquid Waste Services, LLC

III Mid-America Conversion Services, LLC

III Savannah River Nuclear Solutions, LLC

II Fluor Federal Services, LLC

II Fluor Federal Services NWS, Inc.

II Fluor Federal Solutions, LLC

III Fluor-CDM Space Services, LLC

III J. Crowder Corp.

III KMK-DJI JV

III Pacific Defense Constructors, LLC

III PRI/DJI, A Reconstruction JV

III Rock Island Integrated Services

II Fluor Fernald, Inc.

III Fluor Environmental Resources Management

II Fluor Finance U.S., Inc.

II Fluor Flatiron Balfour Beatty Dragados DBJV

II Fluor GmbH

III Arbeitsgemeinschaft BAB A 8 Ausbau

II Fluor Government Group International, Inc.

III Canadian National Energy Alliance Ltd

III Fluor Intercontinental Arabian Peninsula LLC  
II Fluor Guinea, Inc.  
II Fluor Hanford, Inc.  
II Fluor/HDR Global Design Consultants, LLC  
II Fluor Heavy Civil, LLC  
II Fluor Industrial Services, Inc.  
II Fluor Industrial Services Canada Inc.  
III Fluor Driver Inc.  
II Fluor Intercontinental, Inc.  
III Dominican Republic Combined Cycle, LLC  
III Federal Maintenance Logistics Solutions, LLC  
III FIID LLC  
III Fluor AMEC II, LLC  
III Fluor Daniel Brasil, Ltda.  
III Fluor Intercontinental Arabian Peninsula LLC  
III Fluor Intercontinental Germany GmbH  
III Fluor Daniel Nigeria Limited  
III Fluor Government Group ? Canada, Inc.  
IV Canadian National Energy Alliance Ltd  
IV ATCO ? Fluor Support Solutions Ltd  
III Greenville Technical Services Inc  
III Fluor Intercontinental Solutions, LLC  
III FLUOR M Ltd  
III Fluor Middle East, LLC  
IV FluorAMEC, LLC  
III Grupo Alvica SCS



III NWKC LLC

II Fluor International C.V.

III Fluor International Holdings B.V.

IV Fluor Services B.V.

V Fluor Project Services B.V.

III Fluor Supply Chain Solutions B.V.

IV IT Development Centre B.V.

II Fluor International Limited

III COOEC-Fluor Heavy Industries Co., Ltd

III Fluor Projects Limited

III Fluor Caspian Services Limited

III Fluor Industrial Services Limited

IV CSP EG S.L.

IV Energy Resourcing Limited

III Fluor Limited

IV Fluor Pension Trustee Limited

IV FDH JV

IV FDH JV KNPC AZRP/ZOR

IV FPMM, XXK (FPMM, LLC)

V Mongolian National Facility Services

III Fluor Ocean Services Limited

III Genesys Telecommunications Holdings Limited

IV Genesys Telecommunications Limited

III Kazakh Projects Joint Venture Limited

III KDPC Limited

III PFD (UK) Limited

III TRS Staffing Solutions Limited

II Fluor International, Inc.

III Fluor Mideast Limited

III Iraq Construction Ltd.

I Iraq Water General Contracting Company L.L.C.

II Fluor Ireland Limited

III TRS Staffing Solutions Limited

II Fluor Kazakhstan Inc.

II Fluor-Lane, LLC

II Fluor-Lane 95, LLC

II Fluor-Lane South Carolina, LLC

II Fluor Maintenance Services, Inc.

II Fluor Mediterranean, Inc.

II Fluor Mideast Limited

II Fluor NE, Inc.

III ADP Marshall Contractors, Inc.

III ADP/FD of Nevada, Inc.

III M&W/Marshall, a Joint Venture

II Fluor SPN, Inc.

II Fluor Supply Chain Solutions LLC

II Fluor Transworld Services, Inc.

III Fluor International C.V.

IV Fluor International Holdings B.V.

V Fluor Services B.V.

Fluor Project Services B.V.

IV Fluor Supply Chain Solutions B.V.

V Acqyre B.V.

V Fluor Supply Chain Solutions Singapore Pte. Ltd.

V IT Development Centre B.V.

II Fluor/Technip Integrated JV

II Fluor Technologies Corporation

II Fluor Texas, Inc.

III KazakhNefteGasServis LLP

II Fluor US Services, Inc.

II Fluor Virginia, Inc.

II Fluor WorleyParsons Arctic Solutions

II FM Operating Services, LLC

II FMC Holding Company LLC

III Fluor Management Company L.P.

II Fru-Con/Fluor Daniel Joint Venture

II Global Project Execution, Inc.

II GLX Constructors, an unincorporated joint venture

II Goar, Allison & Associates, LLC

II Indo-Mauritian Affiliates Limited

III Fluor Daniel India Private Limited

II Infrastructure Civil Equipment, LLC

II JGC/FEI Joint Venture

II JGC/Fluor JV

II Lone Star Infrastructure, LLC

II Lone Star Infrastructure, Joint Venture

II Louisiana Operations and Maintenance Services LLC

II Middle East Fluor  
II NuScale Holdings Corp.  
II NuScale Power, LLC  
II Oregon Bridge Delivery Partners Joint Venture  
II Pegasus Link Constructors  
II Pegasus Link Constructors, LLC  
II Phoenix Constructors, Joint Venture  
  
II Plant Engineering Services LLC  
II Plant Performance Services International, Ltd.  
    III Fluor International Nigeria Limited  
II Plant Performance Services International LLC  
    III Plant Performance Services Caribbean Limited  
  
II Prairie Link Constructors JV  
II Prairie Link Constructors, LLC  
II Provo River Constructors  
II Purple Line Transit Constructors, LLC  
II Purple Line Transit Operations, LLC  
II Purple Line Transit Partners, LLC  
II Sacyr Fluor, S.A.  
    III Sacyr Fluor Bolivia, S.R.L.  
    III Sacyr Fluor Colombia S.A.S.  
    III Sacyr Fluor Participaciones, S.L.  
    IV Sacyr Fluor Bolivia, S.R.L.  
    IV Industrial Services SF Peru, S.A.C.

III Industrial Services SR Peru, S.A.C.

II Saddleback Constructors

II Servicios Minería, Inc.

II Soli-Flo LLC

III Soli-Flo, Inc.

IV Soli-Flo Material Transfer, L.P.

IV Soli0Flo Partners, L.P.

II Soli-Flo Material Transfer, L.P.

II Soli-Flo Partners, L.P.

II Strategic Organizational Systems Enterprises, Inc.

III Strategic Organizational Systems Environmental Engineering Division,  
Inc.

II Support Services International, LLC

II Tappan Zee Constructors, LLC

II TDF Inc.

III Fluor Daniel Engineers SA (PTY) Limited

IV Trans-Africa Projects Ltd.

IV Trans-Africa Projects (Pty) Ltd.

III Fluor S.A. (Pty) Limited

IV Fluor-Igoda Projects (Proprietary) Limited

IV Fluor Global Plant Services (Proprietary) Ltd.

IV Fluor South Africa (Pty) Limited

FLAG Joint Venture

TRS Staffing Solutions (Pty) Ltd.

IV TRS Staffing Solutions SA (Pty) Ltd.

II Trans Florida Express, LLC

II Venezco, Inc.

II Walsh-Fluor Design-Build Team

II Williams Brothers Engineering Company

III Fluor Argentina, Inc.

IV Fluor Argentina Inc. Sucursal Argentina – TECHINT Compania Tecnica

Internacional S.A.C.I-Union

III TRS Labour Hire Solutions Pty. Ltd.

III Williams Brothers Engineering Limited

III Williams Brothers Process Services, Inc.

II WODECO Nigeria Limited

Fluor Holding Company LLC

II Compania Minera San Jose Del Peru S.A.

II Fluor Management Company L.P.

II Mineral Resource Development Corporation

III Compania Minera San Jose Del Peru S.A.

III St. Joe Participacoes

II St. Joe Participacoes Ltda

TRS Staffing Solutions, Inc.

II TRS Staffing Solutions, S. de R.L. de C.V.

II TRS Craft Services, Inc.

II TRS Far East Sdn. Bhd.

III Agensi Pekerjaan TRS Malaysia SDN. BHD.

II TRS International Group, S. de R.L. de C.V.

II TRS International Payroll Co.

III TRS Staffing Solutions India Private Limited

II TRS SA Holdings Company (Pty) Ltd.  
III TRS Search and Selection (Pty) Ltd.  
II TRS Staffing Solutions India Private Limited  
II TRS Staffing Solutions Malaysia Sdn. Bhd.  
II TRS Staffing Solutions Mozambique, Limitada  
II TRS Staffing Solutions (Pty) Ltd.

**SNC Lavalin**

Atkins China Ltd  
Atkins Danmark A/S  
Atkins Ltd  
Atkins North America Inc.  
Atkins US Holdings Inc  
Candu Energy Inc  
Faithful Gould Inc  
Faithful Gould Ltd  
Faithful Gould Saudi Arabia Ltd  
InPower BC General Partnership  
Kentz Corporation Limited  
Kentz Pty Ltd.  
Kentz Canada Holdings Ltd.  
Linxon Gulf LLC  
Linxon PVT Ltd  
Linxon Switzerland Ltd  
Protrans BC Operations Ltd  
P.T. SNC-Lavalin TPS

Dec 15, 2020

Saudia Arabian Kentz Company LLC

SNC Lavalin (GB) Holdings Ltd

SNC Lavalin (GB) Ltd

SNC-Lavalin (Malaysia) Sdn. Bhd. (Malaysia)

SNC-Lavalin (Proprietary) Limited

SNC-Lavalin Algérie EURL (Algeria)

SNC-Lavalin Arabia LLC (Saudi Arabia)

SNC-Lavalin ATP Inc. (Canada)

SNC-Lavalin Australia Pty. Ltd. (Australia)

SNC-Lavalin Capital Inc. (Canada)

SNC-Lavalin Chile S.A. (Chile)

SNC-Lavalin Construction Inc.

SNC-Lavalin Construction (Ontario) Inc. (Canada)

SNC-Lavalin Constructors (Pacific) Inc. (Canada)

SNC-Lavalin Defence Program Inc.

SNC-Lavalin Engineering India Private Limited (India)

SNC-Lavalin Engineers & Contractors, Inc.

SNC-Lavalin Europe B.V.

SNC-Lavalin Europe S.A.S.

SNC-Lavalin GEM Ontario Inc.

SNC-Lavalin GEM Quebec Inc.

SNC-Lavalin Highway Holdings Inc.

SNC-Lavalin Inc. (Canada)

SNC-Lavalin International Inc. (Canada)

SNC-Lavalin International S.A.S. (France)

SNC-Lavalin Major Projects Inc.

SNC-Lavalin Nuclear Inc. (Canada)

Dec 15, 2020



SNC-Lavalin Operations & Maintenance Inc. (Canada)

SNC-Lavalin Perú S.A. (Peru)

SNC-Lavalin Polska Sp. Zo.o. (Poland)

SNC-Lavalin Rail and Transit Ltd

SNC-Lavalin Romania S.A. (Romania)

SNC-Lavalin SA (PTY) Ltd

SNC-Lavalin Stavibel Inc.

SNC-Lavalin UK Limited (United Kingdom)

The Atkins North America Holdings Corporation

The SNC-Lavalin Corporation

TransitNEXT General Partnership

Valerus Field Solutions Holdings LLC

WS Atkins International Ltd

WS Atkins LTD (previously WS Atkins plc)

407 East Development Group General Partnership

407 International Inc

Crosslinx Transit Solutions General Partnership

Rideau Transit Group General Partnership

Signature on the Saint-Laurent Group General Partnership

TC Dome S.A.S

Canadian National Energy Alliance Ltd

Central Plateau Cleanup Company LLC

Comprehensive Decommissioning International LLC

SNC-Lavalin International Inc. and Zuhair Fayez Engineering Consultancies Company

407 East Construction General Partnership

Crosslinx Transit Solutions Constructors G.P

NouvLR General Partnership

Dec 15, 2020

Signature on the Saint Lawrence Construction General Partnership

SLN Aecon JV

SNC-Dragados-Pennecon G.P

UGL Kentz JV

Myah Tipaza S.p.A

Shariket Kahraba Hadjret En Nouss S.p.A

SNC-Lavalin Infrastructure Partners LP