

CNL is committed to managing potential conflicts and appearances of conflict which might be created when it is contracting with affiliated companies of its shareholder, Canadian National Energy Alliance Ltd. (“CNEA”) which currently consist of Fluor Government Group – Canada Inc., CH2M Hill Canada Limited, Atkins Energy Canada Group Ltd. and SNC-Lavalin Inc. (the “CNEA Affiliates”), for supply of goods and services.

To that end, CNL asks that its suppliers and contractors, intending to respond to an RFP or other competitive sourcing event, advise in advance of submitting their proposal, if they intend to form an alliance, partner or joint venture with a CNEA Affiliate in their bid, or if they intend to enter into subcontracts with CNEA Affiliates for material portions of work awarded to them, if they are the proponent selected. This allows CNL to manage potential conflicts.

CNEA affiliate companies, include but are not limited to:

407 East Construction General Partnership	Atkins Michigan, Inc.
407 East Development Group General Partnership (Ontario)	Atkins MSL Engineering Limited
407 International Inc. (Ontario)	Atkins Norge AS1 NOK50 Atkins North America, Inc.
A One+	Atkins Nuclear Secured Holdings Corporation
A.C.N. 098 304 440 Pty Ltd.	Atkins Nuclear Solutions US, Inc.
AGVIQ - CH2M HILL Joint Venture	Atkins Pension Trustee Limited
AMA Nuclear Limited	Atkins Rail Limited
Anthony Acquisition Corp.	Atkins Sverige
Aquarius International Consultants	Atkins - TYP SA
Atkins (US)	Atkins ULC
Atkins (Trinidad) Limited Atkins (US)	Atkins US Holdings, Inc.
Atkins Aberdeen Limited	Atkins, Inc. Broomco (985) Limited
Atkins ATK Limited Atkins Australasia Pty Ltd	Babtie Asia Limited
Atkins B.V.	Babtie Asia Pte Limited
Atkins Bennett (Holdings) Limited	Babtie Asia Technical & Management Consultants Sdn Bhd
Atkins Bennett Limited	Babtie Consultants (India) Private Ltd.
Atkins Beta Limited	Babtie International Limited
Atkins Boreas Consultants Limited	Babtie Spol s.r.o.
Atkins Brazil Holdings LLC	Broadlands Environmental Services
Atkins China Limited	C2V+
Atkins Consultancy Services Limited	Candu Energy Inc.
Atkins Consultants (Beijing) Company Limited	Carnelian Limited
Atkins Consultants (Shenzen) Co. Ltd	Cavendish Dounreay Partnership LTD
Atkins Consultants Limited	Cell BG
Atkins Consulting Canada Limited	CH2M HILL-KUNWON PMC
Atkins Danmark	CH2M HILL – MACE Joint Venture
Atkins Design Engineering Consultants Pte. Ltd	CH2M/WG Idaho, LLC
Atkins Gamma Limited	CHCJV
Atkins Investments Limited	Chinook Roads Partnership (Alberta)
Atkins Investments UK Limited Atkins Limited	CHT JV
Atkins Luxembourg S.	Coastal Estuary Services LLC

CODE International Assurance Ltd.
 Confab Limited
 Confluence Project Management LLC
 Confluence Project Management Private Limited
 Connect Plus Services (unincorporated)
 Consorcio Integrador Rio de Janeiro
 Consórcio Sondotécnica-Cobrape-CH2M
 CPG Consultants – CH2M NIP JV
 Crosslinx Transit Solutions Constructors G.P.
 Crosslinx Transit Solutions General Partnership
 CRSS International, Inc.
 Delta Catalytic Ltd.
 Delta Catalytic Saudi Arabia Ltd.
 DG21 LLC
 DGM21 LLC
 Engage SNC
 Evergreen Rapid Transit Holdings Inc. (Alberta)
 Faithful and Gould Limited
 Faithful and Gould Project Management Limited
 Faithful e Gould Consultores em Projetos de Design Ltd
 Faithful+Gould (Holdings) Limited
 Faithful+Gould (Malaysia) SDN BHD1 RM1
 Faithful+Gould (Qatar) LLC
 Faithful+Gould Asia Pacific Pte. Ltd
 Faithful+Gould Limited
 Faithful+Gould Nigeria Limited
 Faithful+Gould Project Management Pte. Ltd
 Faithful+Gould Pte. Limited
 Faithful+Gould Saudi Arabia Limited
 Faithful+Gould, Inc.
 GET-NSA, LLC
 GIBB Holdings Ltd.
 GPR Planners Collaborative, Inc.
 Groupe infrastructure sante McGill
 Halcrow Hyder
 Hanscomb (Russia) Limited
 Hanscomb (UK) Limited
 Hanscomb Europe Limited
 Hanscomb, Inc.
 HGC Constructors Private Limited
 Houston Offshore Engineering, LLC
 HWC Treatment Program Alliance Joint Venture
 II ABF Barge, LLC II AMECO PANAMA S.A.
 AMECO Services Inc.
 II Ameco Services, S. de R.L. de C.V.
 II American Bridge/Fluor Enterprises Inc., A Joint
 Venture
 II American Construction Equipment Company, Inc.
 II BWJ, LLC
 II Capital Beltway Express LLC
 II Caribbean Thermal Electric, LLC
 II Cascadia Monorail Company LLC
 II Cheyenne River Constructors, LLC
 II Cibolo Creek Infrastructure Joint Venture
 II Claiborne Fuels, Inc.
 II Daniel International Corporation
 II DAX Industries, Inc.
 II Del-Jen, Inc.
 II Denver Transit Constructors, LLC
 II Denver Transit Holdings, LLC
 II Denver Transit Operators, LLC
 II Denver Transit Systems, LLC
 II Duke/Fluor Daniel
 II Efdee Connecticut Architects, Inc.
 II Efdee Engineering Professional Corporation
 II Efdee Mississippi Architects, A Professional
 Corporation
 II Efdee New York Engineers & Architects P.C.
 II Encee Architecture Services, P.C.
 II ESSI, LLC
 II eTech Solutions, Inc.
 II Evergreen Equipment and Personnel Leasing, Inc.
 II F&F Infrastructure, LLC
 II FCI/Fluor/Parsons, a Joint Venture
 II FD Architects & Engineers Corporation
 II FD Mexico, Inc.
 II FD/MK Limited Liability Company
 II FDEE Consulting, Inc.
 II FDHM, Inc.
 II Fluor (Nigeria) Limited
 II Fluor A&E Services, Inc.
 II Fluor Abadan Limited
 II Fluor Alaska, Inc.
 II Fluor Americas, Inc.
 II Fluor Ames Kraemer, LLC
 II Fluor Atlantic Limited
 II Fluor Australia Pty Ltd
 II Fluor Canada Ltd.
 II Fluor Chile, Inc.
 II Fluor Closure Company, Inc.
 II Fluor Colombia Limited
 II Fluor ConOps Limited
 II Fluor Constructors Canada Ltd.
 II Fluor Daniel (Japan) Inc.

II Fluor Daniel (Malaysia) Sdn. Bhd.
II Fluor Daniel (NPOSR), Inc.
II Fluor Daniel Alumatech, Inc.
II Fluor Daniel America, Ltda.
II Fluor Daniel Brasil, Ltda.
II Fluor Daniel Caribbean, Inc.
II Fluor Daniel China Services, Inc.
II Fluor Daniel China Technology, Inc.
II Fluor Daniel China, Inc.
II Fluor Daniel Coal Services International, Inc.
II Fluor Daniel Construction Company
II Fluor Daniel Development Corporation
II Fluor Daniel Eastern, Inc.
II Fluor Daniel Energy Investments, Inc.
II Fluor Daniel Engineers & Constructors, Inc.
II Fluor Daniel Engineers & Constructors, Ltd.
II Fluor Daniel Engineers & Consultants Ltd.
II Fluor Daniel Espana, S.A.
II Fluor Daniel Eurasia, Inc.
II Fluor Daniel F
II Fluor Europe B.V.
II Fluor Management and Technical Services, Inc.
II Fluor Mining and Metals France, Inc
II Palmetto Seed Capital Ltd. Partnership
II SMA Equipment, LLC
United Rentals Industrial Services LLC
II Vantage Information Systems, Inc.
Academy Facility Management
III Alcon Services Group
III Ameco Chile S.A.
III AMECO Holdings, Inc.
III Ameco Mexico Administracion y Servicios, S. de
R.L. de C.V
III Ameco Peru S.A.C.
III Ameco Services S.R.L.
III Ameco Services, S. de R.L. de C.V.
III Chugach Eareckson Support Services, JV
III Claiborne Fuels, L.P.
III Crown Energy Company
III Daniel Navarra, S.A.
III Del-Jen International Corporation
III Denver Transit Partners, LLC
III DMIS, Inc.
III Duke/Fluor Daniel Caribbean, S.E.
III Duke/Fluor Daniel International
III Duke/Fluor Daniel LLC
III Equipos y Servicios De Venezuela EVS. C. A.

III ESSI Limited
III FBT Services, Inc.
III Fluor (China) Engineering and Construction Co. Ltd.
III Fluor Aker Solutions JV
III Fluor Arabia Limited
III Fluor Belgium, N.V.
III Fluor Canada Partners
III Fluor Canada Partners
III Fluor Chile Ingenieria y Construccion S.A.
III Fluor Construction Services Pty Ltd.
III Fluor Daniel E&C LLC
III Fluor Daniel Engineering, Inc.
III Fluor Daniel Export Services, Inc.
III Fluor Daniel India Private Limited
III Fluor Daniel International (Malaysia) Sdn. Bhd.
III Fluor Daniel International Services Inc.
III Fluor Daniel Maintenance Services, Inc.
III Fluor Daniel Modesto, Inc.
III Fluor Daniel Project Consultants (Shenzhen) Co.,
Ltd.
III Fluor Daniel Services Corporation
III Fluor Daniel Temecula, Inc.
III Fluor Daniel Tempe, Inc.
III Fluor Eastern Services B.V.
III Fluor Engineering Solutions Ltd.
III Fluor Engineering N.V.
III Fluor Facility & Plant Services, Inc.
III Fluor Finance International B.V.
III Fluor Global Services Australia Pty Ltd
III Fluor Kazakhstan LLC
III Fluor Management Company L.P.
III Fluor Power Services Pty Ltd
III Fluor Rail Services Pty Ltd
III Fluor s.r.o
III Fluor WEP Holdings Inc.
III Fluor B.V.
III Fluor S.A.
III FPMM, XXX
III Gloucester Limited II, Inc.
III Gloucester Limited, Inc.
III Greenville RP Associates, LLC
III Ingenieria y Construcciones Fluor Daniel Chile
Limitada
III Karratha Engineering Services Pty Ltd
III Mikisew AMECO Group, Inc.
III P.T. Fluor Daniel Indonesia
III PRI/DJI, A Reconstruction JV

III PT Signet Indonesia
 III Rock Island Integrated Services
 III Sakhalin Neftegas Technology
 III San Diego Expressway L.P.
 III The Beacon Group Energy Investment Fund, L.P.
 III Trend Western Technical Corporation
 III TRS Staffing Solutions (Australia) Pty Ltd
 III TRS Staffing Solutions (Canada) Inc.
 III Wright Engineers (Chile) Limitada
 Wright Engineers Limitada Peru
 Infraestructure Famille Santé Inc. (Canada)
 Interfleet Technology Limited (U.K.) Itansuca
 Proyectos de Ingenieria S.A. (Colombia) IV
 AMECO Caribbean, Inc.
 Interhuis SA
 InTransit BC Limited Partnership
 Ameco Mexico Administracion y Servicios, S. de R.L.
 de C.V.
 IV Ameco Peru S.A.C.
 IV AMECO Project Services, Inc.
 IV Ameco Pty Ltd.
 IV Ameco Services S.R.L.
 IV Ameco Services, S. de R.L. de C.V.
 IV CEJV Ingeniería Y Construcción Limitada
 IV Ciudad Del Lago, LLC
 IV Duke/Fluor Daniel Caribbean, S.E.
 IV Fluor Consultants B.V.
 IV Fluor Daniel Ada, Inc.
 IV Fluor Daniel Ada, Inc. IV Fluor EIA, S.L
 IV Fluor Infrastructure B.V.
 IV Fluor Kuwait KSC
 IV Fluor Maintenance Services Pty Ltd
 IV Fluor Operations and Maintenance Services Pty Ltd
 IV Fluor Plant Engineering, S.A.
 IV Fluor s.r.o .
 IV Fluor Services Pty Ltd
 IV Fluor Techint SRL Construccion y Servicios
 Limitada
 IV Greenville RP Associates, LLC
 IV Jaakko-Poyry—Fluor Daniel Chile SA
 IV Maquinaria Ameco Guatemala, Limitada
 IV Neftegasservis Limited
 IV PT Signet Indonesia
 IV PT. AMECO Servicindo
 IV Signet Engineering Pty Ltd
 IV Signet Ingenieria S.A.
 IV Signet International Holdings Pty. Ltd.
 IV Technical Resource Solutions, S.L.
 IV Tengis Design Services Pty Ltd
 IV TRS Staffing Solutions B.V.
 IV Westquip Australia Pty Ltd
 IV Wilmore/Fluor Modesto LLC
 Jacobs Advanced Manufacturing B.V.
 Jacobs Alliance Services GmbH
 Jacobs Advisers, Inc.
 Jacobs Applied Technology, Inc.
 Jacobs Belgie NV
 Jacobs Canada Inc.
 Jacobs Catalytic Ltd.
 Jacobs Catalytic (UK) Ltd.
 Jacobs Civil Inc.
 Jacobs Civil Consultants, Inc.
 Jacobs Construction Services, Inc.
 Jacobs Constructors, Inc.
 Jacobs Constructors Singapore Pte. Ltd.
 Jacobs Consultancy Inc.
 Jacobs Consultancy Nederland B.V.
 Jacobs Consultancy U.K. Limited
 Jacobs Engineering Inc.
 Jacobs Engineering Company
 Jacobs Engineering de Mexico, S.A. de C.V.
 Jacobs Engineering Deutschland GmbH
 Jacobs Engineering Espana, S.L.
 Jacobs Engineering Group of Ohio
 Jacobs Engineering Ireland Limited
 Jacobs Engineering New York Inc.
 Jacobs Engineering Singapore Pte. Ltd.
 Jacobs Engineering U.K. Limited
 Jacobs Facilities Inc.
 Jacobs Finland Oy
 Jacobs France SAS
 Jacobs Field Services North America, Inc.
 Jacobs Government Services Company
 Jacobs H&G Private Limited
 Jacobs Holding France SAS
 Jacobs Holdings Singapore Pte. Ltd.
 Jacobs Industrial Maintenance Company LLC
 Jacobs Italia, SpA
 Jacobs International Holdings, Inc.
 Jacobs Lend Lease Ireland Limited
 Jacobs-Lend Lease Singapore Pte. Ltd.
 Jacobs Luxembourg, Sarl
 Jacobs Maintenance, Inc.
 Jacobs Nederland BV

Jacobs Pan-American Corporation
 Jacobs Puerto Rico, Inc.
 Jacobs Projects GmbH
 Jacobs Sereland, S.L.
 Jacobs Services GmbH
 Jacobs Sverige AB
 Jacobs Sverdrup Australia Pty Ltd.
 Jacobs U.K. Holdings Ltd.
 Jacobs U.K. Limited
 JacobsGIBB Ltd.
 JacobsGIBB Hellas A.E.
 JacobsGIBB (Polska) SPz.o.o.
 JE Professional Resources Limited
 JE Professional Resources, Inc.
 JE Remediation Technologies, Inc.
 Kins Developments Limited
 Kins Holdings Limited
 Kentz Corporation Limited
 Kentz Pty Ltd.
 London Group Projects Limited
 Malta International Airport p.l.c. (Malta)
 MW/CH2m HILL, a Joint Venture (SNWA)
 Murdoch Green Limited
 Myah Tipaza S.p.A. (Algeria)
 National Security Technologies, LLC
 Network Train Engineering Services Limited
 Nuclear Atkins Assystem Alliance SNC
 Okanagan Lake Concession Limited Partnership (British Columbia)
 OMI Beca Ltd.
 Opal Engineering Limited
 P.T. SNC-Lavalin TPS (Indonesia)
 Parfab Limited PBS&J Constructors, Inc.
 Payne & Keller Company, Inc.
 PBS&J International, Inc.
 PPU Babtie Spol s.r.o.
 PRBC, Inc.
 Partnering Plus Limited
 Rainbow Hospital Partnership (New Brunswick)
 Rayalseema Expressway Private Limited (India)
 Resourcing Services Company LLC
 Rideau Transit Group Partnership (Canada)
 Rocky Flats Closure Site Services LLC
 S.A. SNC-Lavalin N.V. (Belgium)
 Saudia Arabian Kentz Company Limited
 Savannah River Remediation LLC
 Shariket Kahraba Hadjret En Nouss S.p.A. (Algeria)

Signature on the Saint-Laurent Group General Partnership
 Signature on the Saint Lawrence Construction General Partnership
 SLN-Aecon JV (Canada)
 SMNM-VECO JV
 SNC-Lavalin (Malaysia) Sdn. Bhd. (Malaysia)
 SNC-Lavalin (GB) Limited
 SNC-Lavalin (Proprietary) Limited
 SNC-Lavalin Aéroports S.A.S.U. (France)
 SNC-Lavalin Algérie EURL (Algeria)
 SNC-Lavalin Arabia LLC (Saudi Arabia)
 SNC-Lavalin ATP Inc. (Canada)
 SNC-Lavalin Australia Pty. Ltd. (Australia)
 SNC-Lavalin Capital Inc. (Canada)
 SNC-Lavalin Chile S.A. (Chile)
 SNC-Lavalin Construction (Atlantic) Inc. (Canada)
 SNC-Lavalin Construction (Ontario) Inc. (Canada)
 SNC-Lavalin Construction Inc. (Canada)
 SNC-Lavalin Constructors (Pacific) Inc. (Canada)
 SNC-Lavalin Constructors Inc. (Delaware)
 SNC-Lavalin Constructors International Inc. (Canada)
 SNC-Lavalin Defence Programs Inc. (Canada)
 SNC-Lavalin Engineering India Private Limited (India)
 SNC-Lavalin Engineers & Constructors, Inc. (Texas)
 SNC-Lavalin Europe B.V. (Netherlands)
 SNC-Lavalin Europe S.A.S. (France)
 SNC-Lavalin GEM Ontario Inc.
 SNC-Lavalin GEM Quebec Inc.
 SNC-Lavalin Gulf Contractors LLC (United Arab Emirates)
 SNC-Lavalin Inc. (Canada)
 SNC-Lavalin International Inc. (Canada)
 SNC-Lavalin International Inc. and Zuhair Fayez Engineering Consultancies Company
 SNC-Lavalin International S.A.S. (France)
 SNC-Lavalin Major Projects Inc.
 SNC-Lavalin Nuclear Inc. (Canada)
 SNC-Lavalin O&M Solutions Inc.
 SNC-Lavalin Operations & Maintenance Inc. (Canada)
 SNC-Lavalin Perú S.A. (Peru)
 SNC-Lavalin Polska Sp. Zo.o. (Poland)
 SNC-Lavalin Projetos Industriais Ltda (Brazil)
 SNC-Lavalin Romania S.A. (Romania)
 SNC-Lavalin S.A.S. (France)
 SNC-Lavalin Services Ltd. (Canada)
 SNC-Lavalin Stavibel Inc.

SNC-Lavalin UK Limited (United Kingdom)
 Société d'Exploitation de l'Aéroport de Mayotte S.A.S.
 (France)
 SP Operations and Management Services Company
 Stratfordshire Alliance
 Sverdrup Technology, Inc.
 Sydney Water Corporation-Odour Program Mgmt
 Alliance
 The Atkins North America Holdings Corporation
 The SNC-Lavalin Corporation (Delaware) Trading Co.
 Ltd. (China)
 TRANS4M Limited
 Transcend Partners, LTD.
 UGL Kentz Joint Venture
 Uhde Jacobs Mexico, S.A. de C.V.
 UK Nuclear Restoration Limited
 URS/CH2M OAK RIDGE LLC (UCOR)
 V Ameco Inc.
 V Autobahnplus A8 Holding Gmbh
 V Constructora Lequena S.A.
 V Infraspeed EPC Consortium V.O.F
 V Infraspeed Holdings B.V.
 V Infraspeed Maintenance B.V.
 V OptimA15 B.V i.o.
 V Poort van Den Bosch V.O.F.
 V Poort van Den Bosch B.V.
 V Sakhalinnetfegasservis LLC
 Ventron Technology Limited
 VI Autobahnplus A8 GmbH
 VI Constructora Lequena S.A.
 Infraspeed B.V.
 Valerus Field Solutions Holdings LLC
 Washington Closure LLC (River Corridor)
 Westminster & Earley Services Ltd.
 WS Atkins & Partners Overseas
 WS Atkins & Partners Overseas Engineering
 Consultants
 WS Atkins (India) Private Limited
 WS Atkins (Malaysia) SDN. BHD
 WS Atkins (No. 3 Trustees) Limited
 WS Atkins (Trustees) Limited
 WS Atkins (UK Holdings) Limited
 WS Atkins Architects Limited
 WS Atkins Cedac Limited
 WS Atkins Insurance (Guernsey) Limited
 WS Atkins International & Co. LLC
 WS Atkins International B.V.
 WS Atkins International Limited
 WS Atkins Ireland (Holdings) Limited
 WS Atkins Ireland Limited
 WS Atkins Overseas Limited
 WS Atkins Powertrack Limited
 WS Atkins Property Services Limited WS Atkins Quest
 Trustee Limited WS Atkins, Inc.